

REPORT TO INFRASTRUCTURE SERVICES COMMITTEE – 17 JUNE 2021

LEADER PROGRAMME UPDATE

1 Reason for Report/Summary

- 1.1 The purpose of this report is to present the results of an independent evaluation of the 2014-2020 Community Led Local Development programmes managed by Aberdeenshire Council and update this Committee on potential follow-on programmes.

2 Recommendations

The Committee is recommended to:

- 2.1 Note the findings of the evaluations of the North and South Aberdeenshire Local Development Strategies; and**
- 2.2 Agree that the Council continues its role as Lead Partner/ Accountable Body for the North and South Local Action Groups for the remainder of the 2021/22 financial year.**

3 Purpose and Decision-Making Route

- 3.1 The LEADER programme aims to support bottom-up, Community Led Local Development in rural communities. It does this by providing funding to partnerships of community, private and public representatives known as Local Action Groups to deliver a place-based Local Development Strategy. Funding was provided from the European Agricultural Fund for Rural Development and the Scottish Government.
- 3.2 On 18 August 2016 ([Item 11](#)), Infrastructure Services Committee agreed to:
- (1) Authorise the Council to act as Lead Partner for the North and South Aberdeenshire Local Action Groups; and
 - (2) Delegate decision-making on project grant funding awards to the Director of Business Services in respect of projects which have been recommended for approval by the Local Action Group.
- 3.3 Service Level Agreements were signed between the Council and the Scottish Government for the North and South programmes, which were given indicative budget allocations of £3,290,237 and £2,831,742, respectively. The programmes were set to run from 2016 to 31 March 2021 at which time all funds were to be drawn down from the Scottish Government. The deadline for claiming programme funds was subsequently extended until 31 December 2021.

- 3.4 External evaluations of the implementation of the North Aberdeenshire Local Development Strategy and South Aberdeenshire Local Development Strategy were completed in late 2020. Both strategies and evaluations also covered the implementation of a separate programme delivered through the North East Scotland Fisheries Local Action Group which was allocated a further £1,437,000 from the European Maritime and Fisheries Fund. Activity for this programme is ongoing, with final projects set to be completed by 2023.
- 3.5 Two separate evaluations were carried out – one for the [North Aberdeenshire Local Development Strategy](#) and one for the [South Aberdeenshire Local Development Strategy](#). The geography of the former covers approximately the Banff and Buchan, Buchan, and Formartine Administrative Areas and the latter the Garioch, Kincardine and Mearns, and Marr Administrative Areas, excluding the Cairngorms National Park. A separate Cairngorms LEADER programme operated in parallel with the Cairngorms National Park Authority acting as Accountable Body for this programme.
- 3.6 Other than for the purposes of closure of existing projects, the LEADER programme is no longer operating in Scotland. The Scottish Government has extended the Scottish Rural Development Programme, which includes the LEADER programme, until 2024. An allocation of £10,400,000 has been made to the programme in the Scottish Government's 2021 budget. Three million pounds is being made available for pilot actions to support the development of a successor programme which would operate in 2021/22.

4 Discussion

- 4.1 Following a procurement exercise by the Council, EKOS Ltd was appointed by the Council to:
- 1) Review evaluations of previous programmes (2007-2013) and lessons learned in relation to the current programme;
 - 2) Review delivery of programme indicators against the priorities and actions;
 - 3) Review the efficacy of the horizontal themes across the programmes;
 - 4) Review the efficacy of the application/project assessment process, from expression of interest to project approval, and beyond;
 - 5) Review Local Action Group/processes, governance and effectiveness of decision making, post approval changes to projects and monitoring;
 - 6) Assess the impact and legacy of the programmes, against targets set in the Local Development Strategy; and
 - 7) Make recommendations for future programmes, which take into account the findings above.

4.2 The main findings of the evaluations are set out below.

4.2.1 **Programme commitment and spend took longer than anticipated**, with a hiatus in new grant allocations following the EU referendum in 2016 and the Coronavirus pandemic in 2020 having impacts, respectively. Overall, the majority of programme budgets have been committed and spent, with figures at the time of writing of this report as follows:

Programme	Budget	Commitment	Spend
North East Scotland Fisheries	£1,437,000	£1,424,139.40	£1,143,853.87
North Aberdeenshire LEADER	£3,290,237	£3,025,795.77	£2,956,075.35
South Aberdeenshire LEADER	£2,831,742	£2,449,256.82	£2,394,295.82
TOTAL	£7,558,979	£6,899,191.99	£6,494,225.04

4.2.2 **The programmes have funded a good mix of projects aligned to their five strategic priorities.** For North Aberdeenshire, the evaluation concludes that, all bar one strategic priority (Connectivity), has been sufficiently addressed through the delivery of projects. There were limited bids received from organisations for grants for connectivity projects, with the North Aberdeenshire Local Action Group commissioning a project itself under this theme. For South Aberdeenshire, three priorities were viewed to be adequately addressed, with some gaps in the delivery of the ‘Promoting and Protecting the Environment’, and ‘Enriching and Positive Activities for All’ priorities. As in the North area, South Aberdeenshire Local Action Group looked to fill gaps in demand from external organisations by commissioning its own projects.

4.2.3 **The blended approach between a competitive challenge fund and commissioning of project to address gaps in delivery was viewed a sensible approach.** Appendix 1 to this report provides an overview of the projects ultimately supported by the programmes. Commissioned projects were generally administered by Aberdeenshire Council as the Accountable Body on behalf of the Local Action Groups.

4.2.4 **There are well-established processes and systems in place that support the administration of the Programmes**, including a systematic and robust application process involving assessment against appropriate criteria. The two-stage process involves an initial Expression of Interest (EOI) followed by a project application. This was assessed as a sensible approach so as to filter out unsuitable projects before significant resources are spent on developing full applications.

4.2.5 **However, challenges were identified with the efficacy of the application process, namely that:**

- **the application process was considered to be too onerous and complex;**
- **a one-size-fits-all approach lacks proportion** (i.e., single application process for projects seeking funding regardless of amount of funding sought);
- the application process was considered **more suitable for larger organisations** or those with paid staff and acted as a barrier for smaller organisations;
- **significant hand-holding support was required** for many (smaller) applicants – for example by the Programme team, by local support agencies, and/or by external consultants.

4.2.6 **The evaluation also noted that other parts of the process were viewed as complex**, such as procurement, claims, changes requests and audit (and the online system used for applications/claims).

4.2.7 **The Programme team were said to be committed, effective and efficient** – both in terms of their role in supporting the Local Action Groups, but also in terms of the support provided to applicants for project funding (“critical friend”) and to project sponsors once projects have been approved. There was positive feedback provided by Local Action Groups, members, and applicants regarding the support funding applicants received at different stages in the process.

4.2.8 **The evaluation found that there are well-established processes and systems for governance, decision-making, finance and administration.** Aberdeenshire Council was felt to be an appropriate Lead Partner, with a long track record of fulfilling this function, and considerable expertise of managing and delivering EU-funded programmes (and managing the associated risks that this funding can bring). The evaluation concluded that the Council has fulfilled its administrative and financial duties and obligations efficiently and effectively.

4.2.9 **The Local Action Groups were also considered to operate effectively.** Here, there was particularly positive feedback regarding:

- the commitment and engagement of members;
- the diversity of sectors, skills, perspectives and experience round the table; and
- the spirit of goodwill and openness.

4.2.10 **Performance against targets was assessed as good**, with the caveat that project sponsors will have likely interpreted Key Performance Indicators (KPIs) in different ways. As such, there is likely to be a lack of consistency in terms of what and how data is collected. Furthermore, many of the projects were still “live” at the time of evaluation, and in many cases, impacts are not expected to

be achieved until a few years down the line. The following tables provides a summary of outcomes reported by project at the time of evaluation:

North Aberdeenshire

Indicator	Target	Declared	% Declared against Target
Projects supported	111	53	48%
Individuals benefiting from projects	7474	99,176	1327%
Small & Medium-sized Enterprises (SMEs) benefiting from projects	188	298	159%
New or enhanced facilities supported	21	41	195%
New products or services created	74	42	57%
New companies established	7	6	86%
New jobs created	40	31.5	79%
Training initiatives supported	20	20	100%
People receiving training and/or developing new skills	200	1,445	723%
Marketing initiatives undertaken*	7	3	43%

South Aberdeenshire

Indicator	Target	Declared	% Declared against Target
Projects supported	85	18	21%
Individuals benefiting from projects	2,224	23,018	1035%
Small & Medium-sized Enterprises (SMEs) benefiting from projects	53	587	1108%
New or enhanced facilities supported	8	29	363%
New products or services created	34	39	115%
New companies established	4	4	100%
New jobs created	20	20.5	103%
Training initiatives supported	15	69	460%
People receiving training and/or developing new skills	150	489	326%
Marketing initiatives undertaken	28	7	25%

4.2.11 Primary research, carried out by the consultants with grant recipients, found **further evidence of impact and legacy**, including:

- **Internal organisational benefits**
 - improved financial planning;
 - increased knowledge of funding sources;

- developed new partnerships;
- strengthened existing partnerships, and
- improved project planning skills.
- **Economic benefits/impacts**
 - increased visits to facilities/attractions;
 - creation of new products or services; and
 - development or enhancement of community facilities;
- **Social, cultural or environmental benefits/impacts**
 - enhanced cultural heritage, tourism and leisure activities; and
 - local residents and businesses having access to improved services and infrastructure.
- Very **high levels of additionality** associated with the project funding from LEADER/ European Maritime and Fisheries Fund; and
- All grant recipients reported that their project would have **a lasting legacy** for the development of rural and/or coastal communities within Aberdeenshire.

4.2.12 Feedback from grant recipients and stakeholders was that **the funding has made a real difference**, and that it has stimulated the development of rural, coastal and fishing communities, specifically:

- the **enhancement of community facilities** (e.g., new, renovation, expansion);
- **ensuring buildings have a productive use(s)** and future-proofing community assets;
- local people (and visitors) having access to **improved (or new) cultural heritage, tourism and leisure provision**, stimulating the local economy;
- **business and social enterprise development** that leads to a vibrant local economy, improved infrastructure, job creation and volunteer engagement; and
- increased **income generation opportunities** that help enhance financial sustainability, resulting from:
 - delivering more and better products/services;

- reconfiguring buildings to improve use of space, increasing capacity and/or improving overall flexibility, versatility and functionality of buildings/spaces;
- attracting more customers/users;
- catering for wider uses;
- business expansion;
- creation of retail outlets;
- business diversification, entering new markets; and
- building networks and partnerships for the long-term.

4.2.13 With regards to any **future Community Led Local Development programmes**, strong support was expressed for the underpinning principles of a Community Led Local Development and LEADER bottom-up approach, the Local Action Group model, and flexible and responsive area-based Local Development Strategies . A decentralised approach was favoured, recognising the importance of local democracy and decision-making and clear divisions of roles and responsibilities between key national and local actors. There was also support for long-term multi-annual funding (more than the current seven years) for stability, continuity, security and for lasting change and impact to be achieved. Such an approach was viewed to also support better planning and programming.

4.3 On 24 March 2021, the Scottish Government [announced](#) that £3,000,000 of funding to support development of Community Led Local Development pilots within rural and island communities. Information on the process to allocate the funding and programme criteria is awaited but it is understood that decisions on allocations are likely to be made by the end of July and activity would need to take place in the 2021/22 financial year.

4.4 If an open bidding process is launched, there may be an opportunity for the South and North Local Action Groups to submit applications for pilot projects in Aberdeenshire. In order to facilitate a bid, it is likely that Aberdeenshire Council as the current Accountable Body for the Local Action Groups, may be asked to act as Lead Partner for any bid. It is recommended that the Council provide support to the Local Action Groups to develop and submit bids and continue to act as Lead Partner/Accountable Body for the remainder of the 2021/22 financial year. This arrangement would be reviewed by the end of the financial year when more information on longer-term replacements for the LEADER programme should be known.

5 Council Priorities, Implications and Risk

- 5.1 This report helps deliver the Strategic Priority Education within the Pillar Our People.
- 5.2 This report helps deliver the Strategic Priority Health and Wellbeing within the Pillar Our People.
- 5.3 This report helps deliver the Strategic Priority Infrastructure within the Pillar Our Environment.
- 5.4 This report helps delivery the Strategic Priority Resilient Communities within the Pillar Our Environment.
- 5.5 This report helps delivery the Strategic Priority Economy and Enterprise within the Pillar Our Economy.
- 5.6 The LEADER and European Maritime and Fisheries Fund programmes have helped to deliver a wide range of projects which support the above Council priorities and it is anticipated that any replacement funding will continue to do so.
- 5.7 The table below shows whether risks and implications apply if the recommendations are agreed:

Subject	Yes	No	N/A
Financial	X		
Staffing	X		
Equalities		X	
Fairer Scotland Duty		X	
Town Centre First		X	
Sustainability		X	
Children and Young People's Rights and Wellbeing		X	

- 5.8 An equality impact assessment is not required because the evaluation of the LEADER programme or extension of the Council's Lead Partner/Accountable Body role does not have a differential impact on any of the protected characteristics.
- 5.9 The staffing and financial implications of this report are that the Council presently employs 2 FTE Co-ordinators and 2 FTE Claims Officers to support the work of the Local Action Groups. The Scottish Government has indicated that funding will be made available for any LEADER-related work until at least 31 March 2021. Until such time as the work is quantified, staff would work part-time on the LEADER programme and part-time on other funding programmes

for which administration/capacity funding has been secured (e.g. Aberdeenshire Coastal Communities Challenge Fund; Levelling Up Fund).

5.10 The following Risks have been identified as relevant to this matter on a [Corporate Level](#):

- ACORP001 Budget Pressures
- ACORP002 Changes in government policy, legislation and regulation (including; Education reforms and potential impact on integration of children's services; Brexit)
- ACORP005 Working with other organisations (e.g. supply chains, outsourcing, partnership working and commercialisation)

The following Risks have been identified as relevant to this matter on a [Strategic Level](#):

- BSSR001 Balancing The Books
- BSSR004 Community Empowerment
- ECSSR004 Support Inclusive, Vibrant & Healthy Communities
- ISSR002 Regeneration
- ISSR008 Economic Development

6 Scheme of Governance

6.1 The Head of Finance and Monitoring Officer within Business Services have been consulted in the preparation of this report and their comments are incorporated within the report and are satisfied that the report complies with the [Scheme of Governance](#) and relevant legislation.

6.2 The Committee is able to consider and take a decision on this item in terms of Section F1.1 of the [List of Committee Powers in Part 2A](#) of the Scheme of Governance as the matter relates to Economic Development.

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2 June 2021

List of Appendices
Appendix 1 – Projects Supported

Appendix 1 – Projects Supported

Fund	Project	Recipient	Grant (North)	Grant (South)	Area(s)
European Maritime and Fisheries Fund (EMFF)	Buchanhaven Boat Shed	Buchanhaven Harbour	£28,568.89	£0	B
EMFF	Coatings Removal UHP Multi-Worker	Davidsons Marine and Industrial Painters	£67,488.60	£0	B
EMFF	Leisure-Commercial Pontoons at Port Henry Marina, Peterhead	Peterhead Port Authority	£44,176.19	£0	B
EMFF	Peterhead Seafood Festival 2019*	Rediscover Peterhead Ltd	£31,173.50	£0	B
EMFF	Seafood Training Centre	Scottish Seafood Association	£60,147.36	£0	B
LEADER	Go Glamping at Aden	Buchan District Initiative	£29,991.51	£0	B
LEADER	Opening Up the Town House	Strichen Community Park Co	£15,502.00	£0	B
EMFF	Aquarium Touch Pool and Interpretation Upgrade	Aberdeenshire Council	£32,315.58	£0	BB
EMFF	Banff Harbour Improvements	Aberdeenshire Council	£65,713.80	£0	BB
EMFF	Enabling Works to Enhance Access for Vessels at Pennan Harbour	Pennan Harbour Trust	£20,938.00	£0	BB
EMFF	Fish Landing & Catch Quality facilities improvements.	Rosehearty Harbour and Inshore	£69,576.64	£0	BB

Fund	Project	Recipient	Grant (North)	Grant (South)	Area(s)
		Fisherman's Association			
EMFF	Fish Market Ice and Chill	Whitehills Inshore Fishermen's Association	£41,354.40	£0	BB
EMFF	Insulated Mackerel Bins	North East Creel & Line Association	£9,970.20	£0	BB
EMFF	Modular Access Towers for Vessels at Shiplift	Fraserburgh Harbour	£55,500.00	£0	BB
EMFF	New Corrosion Protection Equipment for the Fishing Industry	PBP Services	£36,346.76	£0	BB
EMFF	New Materials Handler for Inshore Fleet	Fraserburgh Harbour	£41,210.50	£0	BB
EMFF	Peartree Coffee House & Bistro	Peartree Fraserburgh Ltd	£29,073.30	£0	BB
EMFF	Portsoy Traditional Boatbuilder*	Portsoy Community Enterprise	£43,168.00	£0	BB
EMFF	Purchase and installation of Crane and create a changing facility at the Harbour	Gardenstown Harbour Commissioners	£17,273.92	£0	BB
EMFF	Reflective Tracer Buoys	North East Creel & Line Association	£13,525.20	£0	BB
EMFF	Rosehearty Community Boat Club - New Rosehearty Clubhouse	Rosehearty Community Boat Club	£63,048.51	£0	BB
EMFF	Sandhaven & Pitullie Harbour Redevelopment	Sandhaven & Pitullie Harbour Trust	£23,650.00	£0	BB
EMFF	The Captain's Table	The Captain's Table	£2,160.00	£0	BB

Fund	Project	Recipient	Grant (North)	Grant (South)	Area(s)
EMFF	The first accredited gluten free fish diner in North East Scotland	Findlay's Fish Bar and Diner	£17,299.94	£0	BB
EMFF	Waste Management & Environmental Impact Reduction	Fraserburgh Harbour	£29,189.16	£0	BB
EMFF	Whitehills Harbour Heritage Project*	Whitehills Harbour Commissioners	£79,983.78	£0	BB
LEADER	Boyndie Trust - Making Space	Boyndie Trust	£96,991.69	£0	BB
LEADER	Effective Use of the Local Natural & Cultural Heritage Resources	Portsoy Community Enterprise	£77,135.57	£0	BB
LEADER	Fraserburgh Enterprise Hub	Enterprise North East Trust Ltd t/a Elevator	£151,787.38	£0	BB
LEADER	Fraserburgh South Links Sports Facilities Project	Fraserburgh South Links Sports Development Trust	£271,081.67	£0	BB
LEADER	Portsoy Hall Church Renovation and Development	Portsoy Church	£150,000.00	£0	BB
LEADER	Raising the Roof	1st Macduff Scout Group Ltd	£64,560.00	£0	BB
LEADER	Salmon Bothy Lift	Portsoy Community Enterprise	£85,600.59	£0	BB
LEADER	Stores and Retail Outlet	CC Powell Ltd	£100,000.00	£0	BB
LEADER	Straw Pellet Plant	S&J Duncan	£108,296.45	£0	BB
LEADER	The Silversmiths Quarters	North East Scotland Preservation Trust	£153,564.72	£0	BB
LEADER	Vanilla Inc: The Smiddy	Vanilla Inc.	£89,018.72	£0	BB
LEADER	Beaton Hall Community Climate Challenge	Beaton Hall	£14,916.51	£0	F

Fund	Project	Recipient	Grant (North)	Grant (South)	Area(s)
LEADER	Cobblehouse Country Cabins	Cobblehouse Country Cabins	£60,000.00	£0	F
LEADER	Forsyth Hall Annexe	Bellhelvie Parish Church	£144,561.52	£0	F
LEADER	Goukstone Eco-Breaks*	Goukstone Croft	£44,923.91	£0	F
LEADER	Tahuna Bothies	Tahuna Bothies	£60,990.15	£0	F
LEADER	Udny Community Hub Feasibility Study	Dr. Spence Memorial Hall SCIO	£6,804.00	£0	F
LEADER	C T Scott Workshop	C T Scott Ltd	£0	£59,779.54	G
LEADER	Creation of a Fit for Purpose Learning Centre	Flycup Catering Ltd.	£0	£158,742.00	G
LEADER	Energising Bennachie Leisure Centre	Bennachie Leisure Centre Association	£0	£26,789.61	G
LEADER	Indoor Riding and Driving Arena	D A Skinner and Son	£0	£99,999.99	G
LEADER	Ury Riverside Park - Local Action Groups Commission	Aberdeenshire Council	£0	£112,956.44	G
EMFF	McBay's Shellfish Shop	Murray McBay & Co.	£0	£40,786.48	KM
EMFF	Mearns Coastal Maritime Heritage Trail*	Tangleha Artists Collective Ltd	£0	£19,061.00	KM
EMFF	MERCHAT: Extra Support for the Red Rocks Restoration*	Tangleha Artists Collective Limited	£0	£13,918.30	KM
EMFF	Seafood Bothy Trailer*	Maria Lewis T/A Seafood Bothy	£0	£12,496.71	KM
EMFF	South Harbours Improvement Actions*	Aberdeenshire Council	£0	£51,447.22	KM
EMFF	South Harbours Improvement Plan	Aberdeenshire Council	£0	£19,600.00	KM
EMFF	Stonehaven Boardwalk Fishing Heritage Project*	Aberdeenshire Council	£0	£44,858.68	KM

Fund	Project	Recipient	Grant (North)	Grant (South)	Area(s)
EMFF	Stonehaven Paddleboarding	Stonehaven Paddleboarding	£0	£7,402.50	KM
EMFF	Stonehaven Sea Safari	Stonehaven Sea Safari Ltd.	£0	£52,410.81	KM
EMFF	Stonehaven Tolbooth Museum - Development Phase	Stonehaven Tollbooth Association	£0	£12,375.14	KM
LEADER	Furniture Lodge Social Enterprise	The Furniture Lodge	£0	£42,316.65	KM
LEADER	Stonehaven Men's Shed	Stonehaven and District Men's Shed (SDMS)	£0	£37,410.30	KM
LEADER	The Stonehaven Court Building Phase 1	Stonehaven Town Partnership	£0	£27,778.06	KM
LEADER	AB54 Path Network	Huntly and District Development Trust	£0	£53,415.00	M
LEADER	Aboyne & Mid Deeside Community Shed	Aboyne & District Men's Shed	£0	£164,671.22	M
LEADER	Aboyne Canoe Club Storage Facility	Aboyne Canoe Club SCIO	£0	£78,214.12	M
LEADER	Boghead Cottages	Mr and Mrs T Jackson - Boghead Farm	£0	£46,360.91	M
LEADER	Crathes Public Hall Redevelopment	Crathes Public Hall Trust (SCIO)	£0	£13,272.00	M
LEADER	Creating the Greenmyres EcoBothy	Huntly and District Development Trust	£0	£98,739.77	M
LEADER	Facilities for the Whole Community	Alford Men's Shed	£0	£28,971.92	M
LEADER	Finzean Farm Shop Extension	Finzean Estate Partnership	£0	£85,087.00	M
LEADER	Huntly 2030	Aberdeenshire Council	£0	£44,873.75	M

Fund	Project	Recipient	Grant (North)	Grant (South)	Area(s)
LEADER	Huntly 2030: No. 30, The Square Redevelopment	Huntly & District Development Trust	£0	£63,856.00	M
LEADER	Huntly Heritage Bakery and Cooking Shop	Deveron Projects Ltd.	£0	£38,174.57	M
LEADER	Huntly Town Centre Development Manager	Huntly and District Development Trust	£0	£48,662.64	M
LEADER	Improving Facilities at the Barn	Woodend Arts Ltd.	£0	£94,375.82	M
LEADER	Inchmarlo Community Workshop	Inchmarlo Community Workshop	£0	£20,127.75	M
LEADER	SSW Capital - Development Phase	Scottish Sculpture Workshop Ltd.	£0	£43,247.78	M
LEADER	Strachan Hall Redevelopment	Strachan Village Hall	£0	£69,461.83	M
LEADER	Tornaveen Community Hub	Tornaveen Community Association	£0	£39,854.35	M
LEADER	Torphins Area Paths Feasibility	Torphins Path Group	£0	£5,990.50	M
LEADER	Social Integration of Migrant Workers	Aberdeenshire Council	£149,978.00	£0	Multiple: B, BB
LEADER	Cultural Heritage and Marketing Project	University of Aberdeen	£51,080.55	£34,053.70	Multiple: B, BB, F
LEADER	Digital Key Skills Workshops	Aberdeenshire Council	£47,499.00	£0	Multiple: B, BB, F
LEADER	Libraries Innovation Network Aberdeenshire	Robert Gordon University	£59,695.89	£0	Multiple: B, BB, F
LEADER	Educational Show Classroom	Royal Northern Countryside Initiative	£12,625.83	£12,625.83	Multiple: B, BB, F, G, KM, M
LEADER	Green Spaces and Biodiversity Development Officers	Aberdeenshire Council	£62,289.80	£62,289.80	Multiple: B, BB, F, G, KM, M
LEADER	Mountain Bike Aberdeenshire – Creating a Sustainable Tourism Product*	Scottish Cycling Union	£4,736.97	£56,843.69	Multiple: B, BB, F, G, KM, M

Fund	Project	Recipient	Grant (North)	Grant (South)	Area(s)
LEADER	North East INNS	Aberdeenshire Council	£22,931.05	£32,998.34	Multiple: B, BB, F, G, KM, M
LEADER	Project Manager for the NE Rural Food and Drink Tourism Programme	Opportunity North East	£32,457.61	£28,002.65	Multiple: B, BB, F, G, KM, M
EMFF	EGCP Beach Litter Campaign	EGCP Ltd.	£26,628.37	£15,977.02	Multiple: B, BB, F, KM
EMFF	EGCP 'Discovering the Aberdeenshire Coast'*	EGCP Ltd.	£23,670.25	£14,108.35	Multiple: B, BB, F, KM
LEADER	E-Bikes Experience	Aberdeenshire Council	£62,026.70	£0	Multiple: B, F
EMFF	Strategic Analysis of the North East Scotland Seafood Industry	Aberdeenshire Council	£25,633.13	£8,544.38	Multiple: BB, B, F, KM
LEADER	Community Resilience Workshops	Aberdeenshire Council	£0	£8,820.00	Multiple: G, KM, M
LEADER	Town Centre Retail Support Scheme	Aberdeenshire Council	£0	£36,000.00	Multiple: KM, M
TOTAL			£3,229,831.77	£2,187,750.12	

*Project is still live or final claim to be paid – final grant amount to be determined

B – Buchan
BB – Banff & Buchan
F – Formartine
G – Garioch
KM – Kincardine & Mearns
M - Marr