

## **REPORT TO ABERDEENSHIRE INTEGRATION JOINT BOARD 9<sup>th</sup> DECEMBER 2020**

### **FINANCE UPDATE AS AT SEPTEMBER, 2020**

#### **1 Recommendation**

**It is recommended that the Integration Joint Board (IJB):**

- 1.1 Consider and comment on the financial position set out in the report at 7.3 & 7.10 and Appendices 1 & 2;**
- 1.2 Approve the budget adjustments detailed in Appendix 3; and**
- 1.3 Consider the progress towards achieving the savings programme in Appendix 4.**

#### **2 Directions**

- 2.1 No direction requires to be issued to Aberdeenshire Council or NHS Grampian as a result of this report.**

#### **3 Risk**

- 3.1 IJB Risk 1 Sufficiency and affordability of resource.**
- 3.2 This report is key to managing this risk as it highlights areas of movement when compared to the agreed budget. In a number of instances actions are required to address the forecast movement from budget, with initial discussions taking place at the Senior Management Team to agree any action to be taken.**

#### **4 Background**

- 4.1 This report provides the third financial monitoring information for the 2020/21 financial year. It covers the six month period up to the end of September 2020 and provides an updated forecast position for the year as a whole. It also provides an indication of the financial impact of the Covid 19 pandemic on the resources of the IJB, the work that is being undertaken to address the challenges and prepare for the renewal phase of services together with the impact of providing services over the winter period.**

#### **5 Financial Implications from 2019/20**

- 5.1 In the last financial year the IJB recorded an overspend against revenue budget of £5.621 million. This position was covered by additional funding being received from both Partners (Aberdeenshire Council and NHS Grampian).**

5.2 The IJB revenue budget for the 2020/21 financial year was agreed in March 2020 by the IJB. A balanced budget was set which matched the total resources available to the IJB with planned expenditure. In setting this position, it was recognised that:-

- The agreed revenue budget was based on a number of assumptions and estimates that would only be confirmed with the passage of time.
- An agreed savings plan of £5.5 million was included in the budget, which was a much larger savings challenge than previously achieved by the IJB. Several risks were noted around the deliverability of the savings programme.
- The main underlying areas of financial challenge from 2019/20 were likely to reoccur but that actions would be taken to mitigate cost pressures with the aim of delivering a balanced financial position.
- The strengths of the partnership and integration between the IJB, NHS Grampian and Aberdeenshire Council is important as actions taken by the IJB can impact on the costs of partners in other areas. The balance between positive operational outcomes and constrained financial resources will continue to be discussed to achieve the most beneficial position for all partners.

5.3 The IJB holds no general reserves.

## 6. Covid 19 Impact

6.1 The Covid 19 pandemic has had a financial impact on the IJB in four key areas during the first half of the financial year. Firstly additional costs have been incurred in terms of mobilising and redeploying resources in response to the initial outbreak. Significant additional costs have been incurred in terms of purchase of PPE, sustainability payments to meet the extra costs incurred by social care providers and extra staffing across many service areas. Secondly, additional costs are likely to be incurred as services that were paused start to operate again. An example would be the resources needed to support Operation Homefirst to maximise the amount of care delivered in non-hospital settings. Thirdly there has been some loss of income due to the delay in applying charging increases. Fourthly we have seen some reduction in costs as the result of pausing of services. Examples are lower usage of bank staff in community hospitals and savings on travel costs.

6.2 The redeployment of resources and management effort to respond to Covid 19 has also had an impact on the ability of services to achieve the savings programme that was agreed as part of the original budget set in March. Management effort has understandably been focussed on dealing with the operational impact of Covid 19. Further details of the IJB savings programme are given in Section 8 of this report.

6.3 The additional costs associated with Covid have reduced slightly over the last three months but significant costs are still being incurred in reimbursing social care providers for the extra costs they are incurring. The regulations for providing this support are set by the Scottish Government. The IJB is also

closely involved in the redesign of the Frailty Pathway (part of Operation Homefirst). The additional costs of this project will be met by a combination of resource transfer from the Acute Sector and additional funding as part of the Scottish Government's Covid response.

- 6.4 The Scottish Government has now provided the first tranche of additional funding to meet Covid costs with a funding allocation of £7.1 million being made in September. This is designed to meet actual costs incurred in the first quarter of the year and a proportion of projected costs for the remainder of the year. It is expected that further funding allocations will be made in January 2021.
- 6.5 Projected costs for Aberdeenshire for the financial year are currently £11.7 million. This comprises £7.9 million of additional costs and £3.8 million of unmet savings. These projections are subject to a high degree of uncertainty and will be refined as the year progresses. The largest area of uncertainty relates to the level of payments that will need to be made to meet the additional Covid costs of social care providers.
- 6.6 It is estimated that in the first six months of the financial year additional costs of £5.4 million have been incurred in responding to Covid. Main cost areas have been on PPE (£1.1 million), additional payments made to GPs (£0.8 million), support payments to social care providers (£1.25 million), social care spend to facilitate reduction in delayed discharges (£0.6 million) and loss of income (£0.3 million).
- 6.7 For the purposes of reporting the financial position of the IJB for this report, the Covid costs and non-achievement of savings outlined above have been excluded from the analysis on the basis that full funding to cover these costs will be provided by the Scottish Government. The tables in section 7.3 and 7.10 therefore cover the underlying budgets of the IJB.

## 7. Current Financial Position & Forecast for the Year

- 7.1 This is the third financial monitoring report to the IJB for the 2020/21 financial year. This report covers the financial position for the six months to the end of September 2020 compared to the agreed budget set in March 2020, adjusted for any agreed budget movements since the start of the year.
- 7.2 The focus for the Senior Management Team continues to be on delivering a balanced financial year end position as at 31<sup>st</sup> March 2021. At this stage of the financial year, there remains a degree of estimation involved in projecting expenditure levels six months ahead given the impact of Covid 19 and number of other variables yet to be known or quantified.
- 7.3 A summary position is shown in the table below with more detail in Appendix 1. This shows actual net expenditure to the end of September 2020 against budget for the same period:

### Summary: September 2020/21 Financial Position

	Revised Year to Date Budget 2020/21 £000's	Actual to 30 <sup>th</sup> September 2020 £000's	Variance to 30 <sup>th</sup> September 2020 £000s	Variance %
Health & Social Care	158,303	157,190	(1,113)	(0.70)
Funds	1,559	1,112	(447)	(28.67)
Set aside budget	15,143	15,143	0	-
<b>2020/21 Position</b>	<b>175,005</b>	<b>173,445</b>	<b>(1,560)</b>	<b>(0.89)</b>

7.4 From the summary table it can be seen that:

- There is a small underspend of £1.560 million at the end of the first half of the year, equating to 0.9% of the IJB budget.
- Health budgets are showing an underspend of £0.320 million for the year to date.
- Social care budgets are showing an underspend of £0.792 million for the year to date.
- Funds are showing an underspend of £0.448 million for the year to date.
- The financial position continues to show an improvement compared to the same point in the 2019/20 financial year.

7.5 These figures do not include any additional costs of dealing with Covid which are outlined in Section 6 above.

7.6 The year to date underspend is due to a number of factors which have emerged since the beginning of April. These factors include a continued lower level of demand for some social care services, continued savings on community hospital costs due to reduced capacity and savings on travel related expenditure.

7.7 The underspend position is helpful at this stage in the year and provides a safeguard against financial pressures which may emerge as the year progresses and services remobilise to activity levels which are closer to the pre Covid time period. The underspend needs to be viewed in the context that it covers the period from April - September where we know that demand for residential social care, primary care and community hospital services were all reduced because of the impact of the lockdown arrangements. We know that demand levels for some of these services are beginning to increase again which will translate into higher levels of expenditure in the coming months.

7.8 Health service budgets are showing an underspend of £320k at the end of September. There are underspends on Community Hospitals (budget realignment and savings on bank staff) and Hosted Services (underspends on the Intermediate Care Service and the Forensic Medical Examiner Service). There are still a number of areas of budget pressure with the major ones being:

- Community Mental Health (overspend of £391k) – continuing high levels of medical locum costs.
- GP Prescribing (overspend of £407k) – Year to date figures show a higher average price than was built into the budget. This is a national issue. It is not yet clear yet what factors are driving the unit price increases. Volumes have actually fallen slightly compared to the same period last year.
- Out of Area Placements (overspend of £372k) – reduced level of overspend compared to last year but still overspending against budget due to a small number of high cost placements.

7.9 Social Care budgets are showing an underspend of £792k at the end of September. We are continuing to see an underspend on Older People’s Care Management as the number of residential care home placements has fallen since the end of March and care at home hours have also reduced, although numbers of residential care home placements have increased again over the last couple of months. There are also underspends on Adult Services Day Care, Mental Health and Substance Misuse. The main pressure area continues to be on Adult Services Community Care reflecting the continuing level of high cost packages including transitions from Children’s Services. We are now also seeing financial pressures on our own internal Care Homes reflecting lower occupancy (and therefore income recoveries) this year.

7.10 The forecast for the year has been updated based on the September results and is shown in the table below:

**Summary: Forecast for the Financial Year as At September 2020**

	Revised Budget 2020/21 £000’s	Forecast 2020/21 £000’s	Forecast Variance 2020/21 £000s	Forecast Variance %
Health & Social Care	311,808	311,033	(775)	(0.25)
Funds	3,402	2,846	(556)	(16.34)
Set aside budget	30,285	30,285	0	-
<b>2020/21 Position</b>	<b>345,495</b>	<b>344,164</b>	<b>(1,331)</b>	<b>(0.39)</b>

7.11 From the summary table it can be seen that:

- A small underspend of £1.331 million is being forecast for the year, equating to 0.4% of the IJB budget.
- Health budgets are forecast to overspend by £0.317 million for the year, mainly due to the impact of increasing GP Prescribing costs.
- Social care budgets are forecast to underspend by £1.092 million for the year.
- Funds are forecast to underspend by £0.556 million for the year.

7.12 The forecast position reflects our expectation that some of the underlying pressures experienced in 2019/20 are still present and are likely to re-emerge as the year progresses. The forecast underspend has reduced by

£0.45 million compared to the previous forecast prepared in August. The two most significant areas that have led to a worsening of the forecast position compared to August are:

- GP Prescribing costs. Average prices are still higher than budget due to short supply on a number of drugs. An overspend on the budget of £1.5 million (3.4%) is now projected for the year as a whole.
- Forecast position on Older Peoples Residential Care has worsened as the number of residential placements have increased over the last couple of months. The number of externally funded placements increased from 750 in May to 796 in September.

7.13 The budget virements proposed for approval at Appendix 3 also include reconciliations to the revised budget. The revised budget is, therefore, subject to the approval of the virements.

7.14 At this stage of the financial year there are a number of significant financial risks which we are aware of and which will need to be managed as the year progresses:

- **Assumption of full funding for Covid related costs** – whilst we are currently basing our financial reporting on this assumption and the first tranche of funding has been received from Scottish Government, there remains a low level of risk in the assumption that all Covid related costs will be fully funded.
- **GP Prescribing Costs** – these costs are always two months in arrears so we currently have only four months of actual data for the 2020/21 financial year. For the year to date the unit cost of items has been higher than has been built into budgets. It appears likely that this trend will continue. The impact of Brexit may also be a significant factor on costs later in the year.
- **Providers' Invoices** – a number of Social Care Providers are behind in issuing invoices. We have made estimates of the level of charges that will be received but our estimates may be higher or lower than the eventual charges.

## 8 Proposed Budget Savings

8.1 The IJB agreed a savings programme of £5.5 million as part of the revenue budget for 2020/21. For the year to date work on delivering the savings programme has been largely paused, and funding for this will be claimed from the Scottish Government's Covid funding.

8.2 The Senior Management Team have assessed progress against the planned savings programme and plan to restart a number of the schemes as capacity allows. There have also been a number of windfall savings achieved for the year to date which were not part of the original planned programme. Details of savings areas and forecast achievement are attached at appendix 4. Whilst some of the planned savings schemes have

been completed or are on track for achievement there are a number which are now not likely to progress as planned. We now estimate that savings of circa £3.0 million can be achieved this year.

- 8.3 The difference between the original planned savings total and the revised amount will be claimed from Scottish Government Covid funding.

## **9 Areas of Pressure and Capacity**

- 9.1 The financial position in this report has been discussed with partners so that they are also aware of the current spending position and areas of pressure and capacity to enable them to plan and accommodate any implications within their financial statements.
- 9.2 As the year progresses the financial position will be a focus for the IJB recognising that financial resources are limited and that choices may have to be made in terms of service delivery. Early and regular dialogue with partners will ensure that the impact of any planned changes to IJB or partner services is fully understood in a whole system context and integral to the funding priorities of both partner organisations.

## **10 Monitoring**

- 10.1 The Chief Officer, along with the Chief Finance Officer and the Legal Monitoring Officers within Business Services of the Council have been consulted in the preparation of this report and their comments have been incorporated within the report.

## **11 Equalities, Staffing and Financial Implications**

- 11.1 An equality impact assessment is not required because the recommended actions are not considered to have a differential impact on people with protected characteristics.
- 11.2 Any staffing and financial implications arising directly as a result of this report are narrated in the report.

**Alan Sharp**  
**Chief Finance Officer**  
**Aberdeenshire Health and Social Care Partnership**

Report prepared by Alan Sharp (Chief Finance Officer)  
Date 7<sup>th</sup> November 2020

Health & Social Care		ACTUAL	REVISED BUDGET	BUDGET ADDNS/ DEDNS	BUDGET VIREMENTS	REVISED BUDGET	YTD REVISED BUDGET	ACTUAL	VARIANCE	FORECAST	FORECAST	NOTES
		2019/20 £'000	2020/21 AS AT 31/8/20 £'000	2020/21 £'000	2020/21 £'000	2020/21 AS AT 30/9/20 £'000	2020/21 AS AT 30/9/20 £'000	TO 30/09/2020 £'000	TO END SEPT 2020/21 £'000	AS AT END SEPT £'000	VARIANCE 2020/21 £'000	
<b>NHSG Core Services</b>												
a)	Alcohol & Drugs Partnership	1,621	1,840		(1)	1,839	866	842	(24)	1,788	(50)	
b)	Allied Health Professionals	8,399	8,541	5	154	8,701	4,771	4,711	(60)	8,608	(93)	
c)	Joint Equipment Service	644	688			688	344	209	(135)	508	(180)	A
d)	Community Hospitals	18,251	18,408	(1)	4	18,412	9,212	8,533	(679)	17,107	(1,305)	B
e)	Inverurie HUB project	1,228	1,323			1,323	662	655	(7)	1,330	7	
f)	Shire Community Mental Health	784	890			890	445	412	(33)	822	(68)	
g)	Dental	2,669	2,437	264	6	2,707	1,354	1,330	(24)	2,665	(42)	
h)	District Nursing	4,837	5,063			5,063	2,532	2,615	83	5,231	167	
i)	Health Centres Management	(436)	(617)			(617)	(307)	(285)	21	(554)	63	
j)	Health Visiting	4,822	5,237	74	10	5,320	2,642	2,519	(124)	5,072	(249)	C
k)	Other Direct Patient Care	1,696	1,357		53	1,410	857	803	(54)	1,299	(110)	
l)	Public Health	561	780			780	426	398	(28)	725	(55)	
m)	Specialist Nursing	424	388			388	194	199	5	398	10	
n)	Support Services	3,706	3,271		7	3,278	1,653	1,632	(21)	3,286	8	
1	<b>NHSG Core Services Total</b>	<b>49,206</b>	<b>49,606</b>	<b>342</b>	<b>233</b>	<b>50,182</b>	<b>25,651</b>	<b>24,573</b>	<b>(1,078)</b>	<b>48,286</b>	<b>(1,895)</b>	
2	Primary Care	41,376	40,256	37	3	40,297	20,174	20,177	3	40,088	(209)	
3	GP Prescribing	44,623	43,868			43,868	22,166	22,558	391	45,404	1,536	D
4	Community Mental Health	8,758	8,089		8	8,097	4,046	4,453	407	8,906	809	E
5	Aberdeenshire Share of Hosted Services	15,638	15,737	73	(34)	15,776	7,888	7,471	(417)	15,165	(611)	F
6	Services Hosted by Aberdeenshire		0			(0)	(0)	0	0	0	0	
7	Out Of Area	2,600	1,669			1,669	810	1,183	372	2,356	687	G
	<b>TOTAL OF ABOVE</b>	<b>162,202</b>	<b>159,226</b>	<b>453</b>	<b>210</b>	<b>159,889</b>	<b>80,735</b>	<b>80,414</b>	<b>(320)</b>	<b>160,206</b>	<b>317</b>	
8	IJB Costs	100	95			95	48	48	0	95	0	
9	Headquarters	1,763	5,377			5,377	4,447	4,426	(21)	5,327	(50)	
10	Business Services	4,121	4,174			4,174	2,082	2,043	(39)	4,080	(94)	
11	Out of Hours Service	215	225			225	113	113	0	225	0	
12	Criminal Justice Service - Grant Funded Services	24	50			50	29	29	0	50	0	
13	Criminal Justice Service - Prison Social Work	2	0			0	(1)	(1)	0	0	0	
14	Adult Services - Community Care	41,555	42,022	244		42,266	21,140	21,514	374	43,319	1,053	H
15	Adult Services - Day Care	5,989	6,329			6,329	3,225	2,933	(292)	5,968	(361)	I
16	Adult Services - Residential Care	2,063	1,888			1,888	986	946	(40)	1,828	(60)	
17	Adult Services - Employment Development	561	523			523	263	235	(28)	481	(42)	
18	Adult Services - Mental Health	5,082	5,640			5,640	2,801	2,553	(248)	5,247	(393)	J
19	Adult Services - Substance Misuse	1,377	1,685			1,685	845	751	(94)	1,470	(215)	
20	Physical Disabilities - Community Occupational Therapy Service	4,503	4,257			4,257	1,941	1,902	(39)	4,195	(62)	
21	Physical Disabilities - Joint Equipment Service	(938)	(557)			(557)	(400)	(400)	0	(557)	0	
22	Specialist Services & Strategy	1,687	2,056			2,056	1,029	1,029	0	2,056	0	
23	Adult Support Network	259	286			286	143	143	0	286	0	
24	Older People - Care Management	48,314	49,099	245		49,344	24,679	23,918	(761)	47,876	(1,468)	K
25	Integrated Care Fund /Participatory Budgeting	(60)	0			0	0	0	0	0	0	
26	Older People - Day Care	827	754			754	369	369	0	754	0	
27	Older People - Home Care	14,443	14,469			14,469	7,276	7,276	0	14,469	0	
28	Older People - Residential Care	8,975	8,801			8,801	4,324	4,720	396	9,401	600	L
29	Older People - Very Sheltered Housing	4,233	4,257			4,257	2,230	2,230	0	4,257	0	
		<b>145,095</b>	<b>151,430</b>	<b>489</b>	<b>0</b>	<b>151,919</b>	<b>77,568</b>	<b>76,776</b>	<b>(792)</b>	<b>150,827</b>	<b>(1,092)</b>	
<b>Funds</b>												
30	Integrated Care Fund	1,007	1,300			1,300	650	252	(398)	843	(457)	M
31	Delayed Discharge	11	114			114	57	7	(50)	15	(99)	
32	Clan Grant	7	7			7		0	0	7	(0)	
33	Primary Care Improvement fund	(1,119)	1,200		(224)	976	488	488	0	976	0	
34	Six Essential Actions Unscheduled Care Funding	(3)	0			0		0	0	0	0	
35	Mental Health Access Fund	0	0			0		0	0	0	0	
36	Mental Health Innovation Fund	0	0			0		0	0	0	0	
35	Mental Health Action 15	(169)	0	572		572	286	286	0	572	0	
36	Shire Out of Hours Funding	0	0			0		0	0	0	0	
37	GP Premises Funding	0	212	64		276		0	0	276	0	
36	Test of Change Funding	6	0			0		0	0	0	0	
37	Covid-19	49	0			0		0	0	0	0	
38	Additional Scottish Government Funding in Year	0	143		13	157	78	78	0	157	0	
39	Scottish Living Wage funding	0	0			0		0	0	0	0	
		<b>(212)</b>	<b>2,976</b>	<b>636</b>	<b>(210)</b>	<b>3,402</b>	<b>1,559</b>	<b>1,112</b>	<b>(448)</b>	<b>2,846</b>	<b>(556)</b>	
	<b>Sub total</b>	<b>307,085</b>	<b>313,632</b>	<b>1,577</b>	<b>0</b>	<b>315,210</b>	<b>159,862</b>	<b>158,302</b>	<b>(1,560)</b>	<b>313,879</b>	<b>(1,331)</b>	
39	Set Aside Budget	30,385	30,285		0	30,285	15,143	15,143	0	30,285	0	
	<b>2019/20 Position</b>	<b>337,470</b>	<b>343,917</b>	<b>1,577</b>	<b>0</b>	<b>345,495</b>	<b>175,005</b>	<b>173,444</b>	<b>(1,560)</b>	<b>344,164</b>	<b>(1,331)</b>	



Variance Notes September 2020

<u>Note</u>	<u>Service</u>	<b>Over/(within) budget as at end September 2020 £'000</b>	<u>Narrative</u>
A	Joint Equipment Service	(135)	<p><b>Joint Equipment Service underspend £(135,000)</b> A slow down in Acute Sector elective activity as a result of Covid-19 (fewer hip replacements etc) has resulted in a reduction in equipment prescribed to patients being discharged home.</p>
B	Community Hospitals	(679)	<p><b>Community Hospitals underspend £(679,000)</b> Staffing contributes approximately £516,000 to the underspend and supplies contributes £168,000 but this includes the effect of three wards being currently closed and staff redeployed to support teams across Aberdeenshire. Work continues to reduce the level of bank and agency nursing staff needed in the wards and teams but ward closures have reduced the need to deploy these staff.</p>
C	Health Visiting	(124)	<p><b>Health Visiting underspend £(124,000)</b> Staffing contributes approximately £83,000 to the underspend due to the numbers in post having been below the budgeted establishment during the six months to the end of September. There was an underspend against supplies budgets of approximately £31,000, reflective of there having been fewer staff in post than were budgeted for.</p>
D	GP Prescribing	391	<p><b>GP Prescribing overspend £391,000</b> Whilst there has been a reduction in prescribing volume relative to the same point during last financial year, this had been more than offset by an increase in the average price of items prescribed. This has partly been driven by some commonly prescribed drugs going on to what is known as "short supply". This price volatility makes prediction difficult, so it is quite possible that the position could deteriorate further in future months.</p>

<u>Note</u>	<u>Service</u>	<b>Over/(within) budget as at end September 2020</b>	<u>Narrative</u>
E	Community Mental Health	407	<p><b>Community Mental Health overspend £407,000</b></p> <p>The need to employ locum medical staff was the primary driver behind this overspend, with there having been unbudgeted expenditure on locums of £743,000 during the period. This was partially offset by an underspend against substantive medical posts of £301,000. If locum usage can be brought down during the remainder of the financial year, the position can be expected to improve. The overspend against the budget for medical staffing during the period was partially offset by underspends against transport and administration budgets.</p>
F	Aberdeenshire Share of Hosted Services	(417)	<p><b>Aberdeenshire Share of Hosted Services underspend £(417,000)</b></p> <p>The primary drivers of the underspend during the period included Intermediate Care, hosted by Aberdeen City H&amp;SCP, £289,000 and the Forensic Medical Examiner Service, hosted by Aberdeenshire H&amp;SCP £128,000. The Aberdeenshire H&amp;SCP budget for the Intermediate Care Service was increased as part of budget setting as this was an area of financial pressure during 2019/20, the service having over spent during the year with a consequent impact on the recharge to Aberdeenshire. To date during 2020/21, this service has operated within its own budget, having underspent by £143k during the period to the end of September. Similarly, NHS Grampian injected funding into the forensic Medical Examiner Service at the beginning of this financial year in order to help the service to meet the demands placed upon it. However, so far this year, the pattern of spend has been broadly in line with that seen last year.</p>
G	Out Of Area	372	<p><b>Out of Area overspend £372,000</b></p> <p>The bulk of this overspend was incurred against the individual placement budget for mental health, learning disability and acquired brain injury patients. This is an area of financial volatility because individual placements, often charged for on a per day basis, can be very costly. Consequently, small changes in patient numbers can have a large impact on the position. The current position includes the costs of caring for a patient who may be placed at Rampton Hospital at a future date. If this happens, the placement will attract national funding, which will alleviate the pressure on the Aberdeenshire out of area budget.</p>

<u>Note</u>	<u>Service</u>	<u>Over/(within) budget as at end September 2020</u>	<u>Narrative</u>
H	Adult Services - Community Care	374	<p><b>Adult Services Community Care overspend £374,000</b></p> <p><i>Client Care Packages</i> are currently over budget. The position reflects care packages in respect of Young People transitioning into Adult Services and new clients seeking a service that is expected to impact later in the year. All care packages continue to be reviewed.</p>
I	Adult Services - Day Care	(292)	<p><b>Adult Day Services underspend £(292,000)</b></p> <p>Due to the closure of the Day Centres as a result of Covid 19, there are savings on most budget lines.</p>
J	Adult Services - Mental Health	(248)	<p><b>Adult Services Mental Health underspend £(248,000)</b></p> <p><i>Payments to Third Sector</i> are underspent to date in 2020/21. Payments to a number of organisation were stopped in 2019/20 with a view to redesigning services for this client group. <i>Client Care Packages</i> are also underspent as a gradual shift towards more community based services begins to evolve.</p>
K	Older People - Care Management	(761)	<p><b>Older People - Care Management underspend £(761,000)</b></p> <p>With the reduction in clients being placed in vacant beds due to the Covid 19 pandemic, there is a resultant underspend on Older People Care Management.</p>
L	Older People - Residential Care	396	<p><b>Older People Residential Care overspend £396,000</b></p> <p>Due to the pandemic, there has been a reduction in the number of clients within our own homes. These places can not be filled due to the restrictions placed on the homes by regulations around Covid-19. The costs have remained constant, unfortunately, the loss of income from the reduced client numbers has resulted in this forecast overspend</p>
M	Integrated Care Fund	(398)	<p><b>Integrated Care Fund underspend £(398,000)</b></p> <p>This underspend reflects the current under commitment of integrated Care fund monies.</p>

SUMMARY OF ADDITIONS TO AND DEDUCTIONS FROM THE REVENUE BUDGET OF THE INTEGRATED JOINT BOARD DURING SEPTEMBER 2020

	NHS Grampian			Aberdeenshire Council					Total	
	£ Full year effects of recurring 2020/21 budget adjustments	£		£ Total	£		£		£ Total	£
		Recurring	Non- Recurring		Recurring	Non- Recurring				
<b>Funding as at the 31st of August 2020 for AH&amp;SCP provided services as reported to the IJB</b>				196,619,160					117,014,000	313,633,160
Healthy Futures Diabetes funding		5,255								
<b>Sub total AHP</b>				5,255						5,255
Withdrawal of unused New Medicines Fund funding		(1,347)								
Funding for plasma products		447								
<b>Sub total Community Hospitals</b>				(900)						(900)
Oral health and Childsmile funding		264,443								
<b>Sub total Dental</b>				264,443						
School nurse funding	73,600	73,600								
<b>Sub Total Health Visiting</b>				73,600						73,600
Primary Care pay award funding			30,638							
Meningitis B funding			5,245							
Rotavirus funding			1,367							
<b>Sub total Primary Care</b>				37,249						37,249
Funding from NHS Education Scotland for trainee GPs transferred from Aberdeen City	64,256	64,256								
New Medicines Fund funding for Tokvapan transferred from Aberdeen City IJB			154							
Primary Care pay award funding			8,728							
<b>Sub total Inward Recharges of Hosted Services</b>				73,138						73,138
Action 15 funding tranche 1			571,963							
GP premises improvement funding			63,709							
Scottish living wage funding provided by the Scottish government			489,939							
<b>Sub total Funds</b>				1,125,611						1,125,611
<b>Overall Revised Budget as at 30 September 2020</b>	<b>137,856</b>	<b>137,856</b>	<b>1,440,541</b>	<b>198,197,557</b>	<b>0</b>	<b>0</b>			<b>117,014,000</b>	<b>314,947,114</b>

Represented by:

NHS Grampian Core Services	50,181,899			50,181,899						50,181,899
Primary Care	40,296,998			40,296,998						40,296,998
Prescribing	43,868,177			43,868,177						43,868,177
Community Mental Health	8,097,101			8,097,101						8,097,101
Aberdeenshire Share of Hosted Services	15,775,878			15,775,878						15,775,878
Out of area services	1,669,000			1,669,000						1,669,000
Partnership Funds	3,401,827			3,401,827						3,401,827
Resource transfer to Aberdeenshire Council (included in Council reporting lines)	12,824,869			12,824,869						12,824,869
Social Care funding transferred to Council (included in Council reporting lines)	13,384,000			13,384,000						13,384,000
Veterans' funding transferred to Council (included in Council reporting lines)	200,525			200,525						200,525
Mainstreamed Integrated Care Fund (included in Council reporting lines)	549,000			549,000						549,000
Mainstreamed Delayed Discharge (included in Council reporting lines)	1,009,000			1,009,000						1,009,000
Covid-19 funding (included in Council reporting lines)	3,399,000			3,399,000						3,399,000
Scottish living wage funding (included in Council reporting lines)	489,939			489,939						489,939
Council Social Care Funding								151,919,000		151,919,000
Resource transfer From NHS Grampian (included in Council reporting lines)								(12,824,869)		(12,824,869)
Social Care funding From NHS Grampian (included in Council reporting lines)								(13,384,000)		(13,384,000)
Veterans' funding from NHS Grampian (included in Council reporting lines)								(200,525)		(200,525)
Mainstreamed Integrated Care Fund (included in Council reporting lines)								(549,000)		(549,000)
Mainstreamed Delayed Discharge (included in Council reporting lines)								(1,009,000)		(1,009,000)
Covid-19 funding (included in Council reporting lines)								(3,399,000)		(3,399,000)
Scottish living wage funding (included in Council reporting lines)								(489,939)		(489,939)
Contra				3,050,345				(3,050,345)		0
Rounding				0				0		0
				<b>198,197,557</b>				<b>117,012,322</b>		<b>315,209,880</b>
<b>Set Aside Budget</b>									30,285,000	
										<b>345,494,880</b>

## Aberdeenshire HSCP - Savings Plan 2020/21

Ref	Theme	Area	Initiatives	Savings 2020/21	Forecast Savings 2020/21
				£k	£k
1	Transforming the Workforce	Payroll Costs	Reduced use of high cost locum & agency staff / Increased scrutiny of vacancies / Redesign of hard to fill posts	1485	770
2	Focus on The Frontline	Admin Review	Implementation of Locality Based model for Admin Review with removal of savings / Review of Support Services budgets.	400	300
3	Shifting the Balance of Care	Community Hospitals	Transformational review of Aberdeenshire Community Hospitals to inform strategic direction for longer term use of community hospital estate	270	270
4	Managing Demand	Social Care	Aim to maintain levels of care home placements , internal homecare hours and responder service (ARCH) within allocated budgets.	1050	650
5	Supporting Primary Care	Primary Care incl GP Prescribing	Continued review of enhanced services / Application of "spend to save" schemes to encourage more efficient prescribing.	960	510
6	Focus on The Frontline	Service Reviews	Transformation programme for Respite Services, Adult Day Care, Welfare Rights Service and transport arrangements to make services fit for the future.	355	220
7	Managing Demand	Procurement	Provision of locally based support accommodation in order to repatriate a number of adults with learning disabilities and complex needs.	300	0
8	Managing Demand	Out of Area	Repatriate high cost packages from outwith Aberdeenshire.	430	100
9	Focus on The Frontline	Grants	Agreement to review grant awards for 2020/21	50	50
10	Shifting the Balance of Care	Set Aside	Issue direction to NHS Grampian for transfer of resource	100	50
11	Managing Demand	Income Uplifts	Misc Income Uplifts of 3% on NHS Services	100	100
				<b>5500</b>	<b>3020</b>