

REPORT TO INFRASTRUCTURE SERVICES COMMITTEE – 22 AUGUST 2019

INFRASTRUCTURE SERVICES YEAR-END PERFORMANCE MONITORING REPORT APRIL 2018 – MARCH 2019 (COUNCIL PLAN PRIORITIES 2017-2022)

1 Recommendations

The Committee is recommended to:

- 1.1 Acknowledge and consider progress made during 2018/19 towards achieving the Council Plan Priorities 2017-2022 referred to in section 2.4; and
- 1.2 Instruct the Director of Infrastructure Services to continue to present performance reports to the Committee on a six-monthly basis, evidencing progress and performance with delivery of the Council Plan 2017-2022.

2 Background / Discussion

- 2.1 The [Council Plan 2017-2022](#) was approved by Full Council at the meeting of 23 November 2017 (Item 10), providing strategic direction through the confirmation of the associated eleven priorities to provide a focus for the delivery of council services and how the council would engage and work with partners, communities, businesses and the third sector in future years.
- 2.2 It was agreed at the Infrastructure Services Committee meeting of 10 May 2018 (Item 18) and a subsequent workshop held on the 13 September 2018 that Infrastructure Services Committee scrutinise the delivery plans for the following priorities:



Support a strong, sustainable, diverse and successful economy



Have the best possible transport and digital links across our communities



Protect our special environment, including tackling climate change by reducing greenhouse emissions.

- 2.3 The purpose of this report and accompanying appendix, is to provide an update to Committee on progress achieved during the period April 2018 – March 2019 with key actions identified for the service in support of the Council Plan Priorities.

2.4 A high-level summary overview of the performance of these actions across the 2018/19 reporting year can be found below, however a more detailed illustration of performance for each of these has been provided in the Appendix to this report:

	<p>Support a strong, sustainable, diverse and successful economy</p>
<p>Outcomes</p>	<ul style="list-style-type: none"> • An economy that enables new and existing businesses and our core industries to thrive. • Accessible employment in areas of traditional rurality reducing need to travel long distances to get to work. • Vibrant town centres that are evolving to enable living, working and relaxing. • A protected natural and well- maintained built environment. • An area with resilience to economic and geopolitical changes and decarbonisation.
<p>Outputs</p>	<p>The majority of actions under this priority are progressing well. Delivery of the Economic Development Priorities and Actions continue and the success of these can be reflected in a number of encouraging economic indicators; a range of initiatives have been delivered or are in the pipeline for delivery in the near future in support of the City Region Deal; two Business Improvement Districts have been established in Inverurie and Peterhead; significant additional funding has been levered in in support of actions in the Regeneration strategy covering the towns of Banff, Macduff, Fraserburgh and Peterhead; the performance of the Planning and Building Standards teams remains strong and the service successfully delivered maintenance programmes for the Harbours and Landscape Services during the year.</p> <p>There were some delays with the review of parking management and tariffs, but the revised tariffs were approved by Committee in June this year. Figures to show participation levels in the Supplier Development Programme are not yet available for 2018/19 but participation levels fell in the previous year. The Scottish Government’s Planning Review progressed slowly but the Planning (Scotland) Bill was eventually passed in June this year so the focus now switches to the development of secondary legislation to enable the processes to work in practice.</p>

	<p>Have the best possible transport and digital links across our communities</p>
<p>Outcomes</p>	<ul style="list-style-type: none"> • Economic growth based on excellent digital connectivity that supports local and new businesses to thrive and expand. • Improved connections within and between communities, increasing accessibility of the sustainable transport network and maximising its effectiveness and safety.

	<ul style="list-style-type: none"> • Access to fast and robust digital connectivity for all our communities no matter how rural they are.
Outputs	<p>All actions under this priority are progressing well. The Local Full Fibre Project continues to progress and is expected to be completed by December 2021. Maximum use has been made of capital and revenue resources allocated to deliver actions in the Local Transport Strategy, for example work on the new railway station at Kintore is now underway. The AWPR eventually became fully open early this year significantly improving connectivity around Aberdeenshire. The roads and bridges maintenance programmes were successfully delivered but despite this the overall condition of the road network deteriorated slightly during the year. Work continues delivering actions in the A947 Route Implementation Strategy. 5 out of 20 actions are now complete, 12 are on-going and 3 are yet to start. A review of passenger transport was completed this year and implementation of the proposals should deliver savings of around £560K.</p>

	Protect our special environment, including tackling climate change by reducing greenhouse emissions.
Outcomes	<ul style="list-style-type: none"> • Effective management, protection and promotion of the natural environment for the benefit of all. • The best protection, management and promotion of the historic environment for the benefit of all. • Sustainable waste management systems that promotes zero waste and reduces our climate change emissions. • Enhanced transport connectivity and reduced congestion for businesses, communities and visitors. Reduction in the numbers of collisions on the road networks in Aberdeenshire. • Decarbonised Council fleet.
Outcome Indicators	<p>As with the other two priorities significant progress was made during the key delivering on key actions. The Natural Heritage Strategy was reviewed and now incorporates the Pollinator Action Plan. Work of NESBReC continues, collecting and documenting information on biodiversity and acting as a hub for biological data exchange. The Ranger Service continues to promote and encourage engagement with Aberdeenshire's outdoors in a responsible and sustainable way. The Built Heritage Strategy was approved by ISC on 4th October 2018. The Archaeology Service continues to protect, manage and promote the historic environment. A number of projects have been delivered through the Historic Asset Management Project and preparation for the new LPD continues with publication of the Main Issues Report in January 2019 which attracted nearly 1100 respondents. The amount of public land across Aberdeenshire devoted to biodiversity continues to increase and several significant projects in the Local Flood Risk Management Plan 2016 – 2022 have either been completed or are well underway. For example, the scheme in Huntly has</p>

<p>been completed, the scheme in Inverurie is progressing well and construction of the scheme in Stonehaven started in January this year.</p> <p>This year the Council again set a carbon budget. Over the past 4 years we have seen regular falls in carbon emissions. The streetlight replacement programme is contributing to this fall. As of April 2019, 50% of the old lanterns had been replaced with new LED ones. The programme is due to be completed by April 2021.</p> <p>Waste recycling rates appear to have plateaued for the moment at around 43.5% and a key aim of the new Waste Strategy is to reduce the amount of waste going to landfill.</p>

- 2.5 It should be noted that some of the actions reported on in this report were actually undertaken by Business Services. Similarly, Infrastructure Services also contributes to outcomes linked to delivery plans for council priorities that will be scrutinised by other policy committees. Collectively, all the outcomes and outcome indicators that are the responsibility of a specific Service create a virtual plan for that Service and provide direction to teams for the allocation of resources and work plans.
- 2.6 This and future performance monitoring reports are provided to assure and enable the Committee to monitor progress of delivery of the council priorities the Service is responsible for, providing a balanced overview allowing elected members to form a judgement on performance and support improvement as required in line with the scrutiny remit of the Committee.
- 2.7 The Head of Finance and Monitoring Officer within Business Services have been consulted in the preparation of this report and are satisfied that the report complies with the Scheme of Governance and relevant legislation.

3 Scheme of Governance

- 3.1 The Committee is able to consider and take a decision on this item in terms of Section F 1.1 of the List of Committee Powers in Part 2A of the Scheme of Governance as it relates to the Committee's powers to decide on all policy issues and resource matters (within agreed budgets) relating to those functions delegated to Infrastructure Services Committee.

4 Implications and Risks

- 4.1 An equality impact assessment is not required for this report as its purpose is just to report on progress with actions in the approved Council Plan. An equality impact assessment was carried out as part of the development of the Council Plan 2017-2022 and no impact was identified.
- 4.2 There are no Town Centre First principle or staffing implications arising from this report.
- 4.3 The alignment of the Medium Term Financial Strategy with priorities identified in the Council Plan will enable appropriate resources to be allocated to delivery of the priorities.

- 4.4 The following Risks have been identified as relevant to this matter on a Corporate level <https://www.aberdeenshire.gov.uk/media/23595/20181128-aberdeenshire-corporate-risks-update.pdf>

ACORP001 – Budget Pressures.

ACORP002 – Changes in Government Policy, Legislation and Regulation

ACORP005 – Working with Other Organisations (e.g. Supply Chains, Outsourcing and Partnership Working)

ACORP006 – Reputational Management

ACORP009 – Operational Risk Management (including Health and Safety)

ACORP010 – Environmental Challenges, e.g. Extreme Weather, Climate Change.

- 4.5 The following Risks have been identified as relevant to this matter on a Strategic Level <https://www.aberdeenshire.gov.uk/media/23596/20181128-directorate-risks.pdf>

ISSR001 – Active Travel

ISSR002 – Regeneration

ISSR003 – City Region Deal

ISSR004 – Climate Change

ISSR006 – Flood Protection

ISSR007 – Reduction in Waste to Landfill

ISSR008 – Economic Development

- 4.6 It should be noted that a Council Plan Risk Register is in development which will look in more detail at the risks associated with delivering each action. Monitoring of these new measures of success linked to the key Council Plan 2017-2022 priorities, along with the project management approach and Services' internal policies and procedures, will mitigate these identified risks, and aid in strengthening the link between performance information and Service outcomes.

Stephen Archer
Director of Infrastructure Services

Report prepared by Alan Morris, Service Development Coordinator

28 July 2019

Aberdeenshire 2022 Infrastructure Services Committee

Generated on 25 July 2019

Aberdeenshire Council Priorities 2017-2022 - Infrastructure Services Committee

Action Status	
	Cancelled
	Overdue; Neglected
	Unassigned; Check Progress
	Not Started; In Progress; Assigned
	Completed

Priority 1 - Support a strong, sustainable, diverse and successful economy

An economy that enables new and existing businesses and our core industries to thrive
Accessible employment in areas of traditional rurality reducing need to travel long distances to get to work
Vibrant town centres that are evolving to enable living

Delivery Plan Action	Status	Responsible Officer	Updates
Delivery of Economic Development Priorities and Action Plan 2017-2021		Belinda Miller	On 16 March 2017 the Infrastructure Services Committee (ISC) approved the Council's Economic Development Priorities and Action Plan 2017-21 (Item 16), after receiving input from the Area Committees. This Action Plan sets out to deliver the

			<p>Regional Economic Strategy which had been approved by Council on 16 June 2016 (Item 12). The Priorities and Action Plan reflects the work to be undertaken by the Economic Development Service and where the service will work with other services to promote and support the Aberdeenshire economy. The Priorities reflect changes in the nature of the regional economy and revised Council priorities including regeneration, a transition towards a low carbon economy and a circular economy, and Climate Change. The Action Plan outlines the framework within which the Economic Development function operates to support delivery of the City Region Deal (CRD), Opportunity North East (ONE) and delivery of European Funding Programmes. Progress with the action plan was reported to Infrastructure Services Committee on the 16th May 2019. Some of the performance measures considered by Economic Development when reviewing progress with each action are listed below.</p> <p>Unemployment, claimant count, DWP 2017/18 3,322 2018/19 3,047</p> <p>GVA per head, Aberdeenshire, Scottish Statistics 2016 £61,049 2017 £66,071</p> <p>No of new registered businesses, Aberdeenshire, ONS 2016 1,200 2017 1,125</p> <p>Number of high growth businesses, Aberdeenshire, ONS 2016 95 total t/o £3,483m 2017 80 total t/o £552m</p> <p>Visitor spend, Aberdeenshire, domestic + overseas, VA 2016 £55m + £13m = £68m 2017 £57m + £12m = £69m</p>
--	--	--	---

Delivery Plan Action	Status	Responsible Officer	Updates
----------------------	--------	---------------------	---------

Support delivery of the City Region Deal (CRD) – through project delivery (Innovation Themes and Infrastructure), and supporting the Deal by providing the lead for finance and communications		Kate Bond; Nicola Graham; Karen Wiles; Alan Wood	<p>Food Hub for Innovation – procurement process for project management commenced.</p> <p>Bio-therapeutic Hub for Innovation – concept design complete.</p> <p>City network ext– 90km fibre laid, 214 homes connected.</p> <p>Full fibre infrastructure – currently being procured.</p> <p>Duct network – Implementation team appointed.</p> <p>Sensor network – business case to be developed.</p> <p>Regional data exchange – business case to be developed.</p> <p>Strategic transport appraisal – options appraisal.</p> <p>Aberdeen harbour expansion – 22 concrete units installed.</p> <p>Link to harbour – consultant appointed and undertaking detailed appraisal.</p>
--	---	--	---

Delivery Plan Action	Status	Responsible Officer	Updates
Support the delivery of BIDS (Business Improvement Districts Schemes)		Area Managers; Alan Wood	<p>WE ARE INVERURIE</p> <ul style="list-style-type: none"> . Nos. Votes Cast: 125, with 109 in favour of the BID (87.20%) . Turnout – 61.93% . The Aggregate total of rateable value was £7,010,000 with £5,008,350 in favour of the BID . The vote was successful on all counts required by law, and the BID company became operational on the 22nd August 2017 <p>REDISCOVER PETERHEAD</p> <ul style="list-style-type: none"> . Nos. votes cast: 138, with 75 voting in favour of the BID (54.35%) . Turnout – 58.24% . The Aggregate total of rateable value was £3,828,025 with £2,213,650 in favour of the BID . The vote was successful on all counts required by law, and the BID company became operational on the 29th November 2017 <p>Support offered to both BIDS</p> <ul style="list-style-type: none"> . Officer support was given from The Strategic Town Centre Executive and the Area Project Officer for the development of We Are INverurie BID. . Officer support was given from the strategic Town Centre Executive and the Business Development Executive (Buchan) for the Rediscover Peterhead BID <p>Finance</p> <ul style="list-style-type: none"> . Aberdeenshire Council are legally obliged to collect the levy for each BID

			<p>. The collection rate for We Are INverurie for 2017/18 was 97% and the collection rate to date for 2018/19 (although collection is still ongoing) is 91%</p> <p>. The collection rate for Rediscover Peterhead for 2017/2018 was 94% and the collection rate to date for 2018/2019 (although collection is still ongoing) is 87.09%</p> <p>. Enforcement in both BIDs for the levy not collected to-date is ongoing.</p>
--	--	--	---

Delivery Plan Action	Status	Responsible Officer	Updates
Provide commercial industrial units for rental and available land for disposal		Allan Whyte	<p>At an Aberdeenshire level occupancy of the commercial and industrial portfolio was at 90.4% (9.6% vacant) at the end of March 2019 (reported quarterly).</p> <p>As the availability of vacant units appears to be what is desired the current occupancy levels are better than the target. However, generally the target is to maximise occupancy. The target occupancy level is at least 90%. The trend in recent years has been downwards due to difficult conditions for existing and prospective tenants. Nevertheless, as at the end of March 2019 the target was still being met despite significant market pressures.</p>

Delivery Plan Action	Status	Responsible Officer	Updates
Undertake and implement the review of car parking management and tariffs (from March 2018)		Ewan Wallace	<p>Transportation is working to reduce to zero the budgetary deficit associated with the operation of Off-Street Car Parking.</p> <p>A report on the Review of Off-Street Parking in Aberdeenshire was considered by Infrastructure Services Committee on the 29th November 2018. After discussion of the various tariff options the matter was referred to Full Council for final determination. The Committee considered the report on the 17th January 2019. Full Council approved the tariff proposal to be included as a Schedule to go out with an Aberdeenshire wide Off-Street Parking Order for Statutory and Public Consultation and agreed that the Aberdeenshire Wide Off-Street Parking Order should be presented to ISC for approval in June 2019. The revised tariffs to be presented to Committee in June are: -</p> <p>0-1 hr 50p</p>

			<p>1-2 hr £1 2-5 hrs £3 5+ hrs £5</p> <p>Forecasts are that the revised tariffs will result in an increase in income to meet the expenditure in the Car Parking budget. Data on income will continue to be gathered to monitor the effect of any new tariffs.</p>
--	--	--	---

Delivery Plan Action	Status	Responsible Officer	Updates
Raise participation in the Supplier Development Programme		Alan Wood	<p>This action seeks to maintain the percentage of Council contracts being awarded to locally based companies at the national average or above. Figures for the past two years show the following: -</p> <p>% procurement spend on local enterprises, Aberdeenshire and (Scotland), LGPF 2016/17 31.3% (26.5%) 2017/18 29.3% (27.4%)</p>

Delivery Plan Action	Status	Responsible Officer	Updates
Delivery of "From Strategy to Action: Developing Excellence in our North Coast Communities" through the 4 action plans		Belinda Miller	<p>On 17 March 2016 the Infrastructure Services Committee (Item 17), approved a new Regeneration Strategy, "From Strategy to Action: Developing Excellence in our North Coast Communities" which concentrates regeneration effort in the four northern towns of Banff, Macduff, Fraserburgh and Peterhead. On 15 September 2016, Policy & Resources Committee (Item 16) subsequently agreed the plan for each town and budget allocations to the plans.</p> <p>In May 2019 the Infrastructure Services Committee received an update on progress. The report stated that progress is being made across all of the themes in the action plans. Across the four town plans, 56% of the indicative allocated budgets have been committed to projects, of which 40% is spent (defined as being funds claimed and paid out of the Regeneration Reserve). External funding is becoming more difficult to source as projects such as CARS (Conservation Area Renewal Scheme) enter their final stages and European funding programmes become fully committed or limit their</p>

			<p>activity. The recently announced Scottish Government Town Centre Capital Grant Fund (£3,286,000 allocated to Aberdeenshire) will provide an opportunity to develop and deliver complementary interventions in support of town centres</p> <p>Over the course of the plan the aim is to lever in / attract external or internal match funding of £72m. By the end of the financial year 2018/19 £60,455,203 (84%) had been achieved. Data by year is not available as finance committed incrementally and across financial years from a number of projects.</p>
--	--	--	---

Delivery Plan Action	Status	Responsible Officer	Updates
Ensure well-resourced and appropriately skilled staff to manage development through the planning and building standards system		Robert Gray; Rob Simpson	<p>Quarterly statistics from Scottish Government allows monitoring of performance and measurement against national average and Council agreed indicators.</p> <p>Annual Planning Performance Framework documents are published on the Council's website. These provide the focus on continuous improvement. The Planning Performance Framework Reports including the recent PPF 2018-2019 can be found at: -</p> <p>https://www.aberdeenshire.gov.uk/planning/planning-applications/planning-performance/</p> <p>Figures for the indicators for 2018/19 show: -</p> <p>Percentage of Household Planning Applications dealt with within 2 months = 95 % (last year 94.9%) Target 90%</p> <p>Percentage of non-Household Planning Applications dealt with within 2 months = 81% (last year 80.8%) Target 60%</p> <p>Percentage of the total number of Planning Applications dealt with within 2 months = 87.5% (last year 86.7%). Target 75%</p> <p>The figures show a slight improvement on last year and each category performs above target.</p>

			<p>A similar report is produced for Building Standards. The latest reports can be found at: -</p> <p>https://www.aberdeenshire.gov.uk/planning/building-standards/performance/</p> <p>Provision performance figures for 2018/19 show that the percentage of Building warrants and amendments issued within 10 days of receipt of all satisfactory information was 94.2% up from last year's performance of 93%. Target = 90%.</p> <p>Policy monitoring is continually carried out and informs Main Issues and proposed LDP.</p>
--	--	--	---

**A protected natural and well-maintained built environment.
An area with resilience to economic and geopolitical changes and decarbonisation.**

Delivery Plan Action	Status	Responsible Officer	Updates
Deliver heritage regeneration projects to improve the environment and support economic activity		Robert Gray	<p>Banff CARS funding (£500k) fully committed. Total spend of £671k, which includes Council and other match funding.</p> <p>Fraserburgh 2021 progressing well – Spend up until 31 March 2019 was £257k.</p> <p>Bridge Street Public Realm Improvement Project – progressing to planning application based on £700k awarded as part of the Town Centre regeneration projects funding secured by the Council.</p>

Delivery Plan Action	Status	Responsible Officer	Updates
Actively participate in Scottish Government Planning Review		Robert Gray	The Planning (Scotland) Bill was introduced to the Scottish Parliament on 4 December 2017 and was passed on 20 June 2019. The Planning (Scotland) Bill has

			<p>received Royal Assent and is now the Planning (Scotland) Act 2019. The act can be read here.</p> <p>The Act is intended to strengthen the planning system's contribution to inclusive growth and empowering communities. The Bill sets out high level changes to the overall framework under which planning operates; the detail of how the new provisions will work in practice will be contained within secondary legislation and guidance. Work has now commenced on developing the required secondary legislation through a longer term, collaborative programme of work.</p> <p>Members regularly updated via updates/briefings and/or Committee bulletins/Ward Pages.</p> <p>Head of Planning involvement with HOPS and contact with Chief Planner</p> <p>Monitoring of SG on-line updates.</p> <p>Cross service work on identifying opportunities and linkages and preparing for implementation of the Act once approved.</p>
--	--	--	---

Delivery Plan Action	Status	Responsible Officer	Updates
Support alignment of Developer Obligations Contributions to Capital Plan and community Priorities		Robert Gray	<p>The Developer Obligations (DO) team continues to work in partnership with Council Services and partner organisations to secure proportionate contributions from new development to support the delivery of infrastructure capacity. The DO team have representation on the Capital Plan Working Group, FIRS and Area Management Teams to evidence the necessity for Developer Obligations contributions and monitor the expenditure of Developer Obligations funds.</p> <p>The DO team works with the Area Management teams to identify the specific projects contained within the Community Action Plans that can be (part) funded by Developer Obligations.</p> <p>Further work on the outcomes and implications of the Planning (Scotland) Act 2019 and secondary legislation pertaining to the proposed Infrastructure Levy.</p>

Delivery Plan Action	Status	Responsible Officer	Updates
Delivery of the effective and efficient Landscape Service in line with the Open Space Strategy		Philip McKay	<p>Ways in which efficiency and effectiveness can be demonstrated is through comparison of spend and through resident satisfaction measures. These show the following: -</p> <p>APSE Performance Benchmarking: Spend figure and Scottish average figure. Aberdeenshire: £30,058 Scottish Av: £28,141 Currently 6.8% above the Scottish average.</p> <p>Latest Scottish Household Survey data (provides Scottish average comparison) plus Aberdeenshire only Reputation tracker data.</p> <p>Household Survey % satisfied/fairly satisfied with nearest greenspace:</p> <p>Aberdeenshire 78%, Scottish av 74%. (2017)</p> <p>Aberdeenshire Reputation Tracker: Satisfaction with parks & open spaces 91% (2018/19)</p>

Delivery Plan Action	Status	Responsible Officer	Updates														
Delivery of the Annual Harbour Maintenance Works Programme		Philip McKay	<p>The successful delivery of the works programme ensures that the Council's 7 Harbours continue to deliver appropriate services to the Fishing and Leisure Sectors. The impact of these works can be demonstrated as follows: -</p> <p>2018/19 financial year income generated for all harbours £507,080</p> <p>2018/19 harbour occupancy rates</p> <table> <tr> <td>Banff Pontoon –</td> <td>76:0</td> </tr> <tr> <td>Banff Harbour –</td> <td>16:3</td> </tr> <tr> <td>Gourdon –</td> <td>31:7</td> </tr> <tr> <td>Johnshaven –</td> <td>21:3</td> </tr> <tr> <td>Portsoy –</td> <td>33:21</td> </tr> <tr> <td>Roseheartly –</td> <td>23:4</td> </tr> <tr> <td>Stonehaven –</td> <td>110:21</td> </tr> </table>	Banff Pontoon –	76:0	Banff Harbour –	16:3	Gourdon –	31:7	Johnshaven –	21:3	Portsoy –	33:21	Roseheartly –	23:4	Stonehaven –	110:21
Banff Pontoon –	76:0																
Banff Harbour –	16:3																
Gourdon –	31:7																
Johnshaven –	21:3																
Portsoy –	33:21																
Roseheartly –	23:4																
Stonehaven –	110:21																

			2018/19 Macduff Harbour income from the commercial slipway £194,247 2018/19 Macduff Harbour value of fish landings £34,400
--	--	--	---

Priority 2 - Have the best possible transport & digital links across our communities

Economic growth based on excellent digital connectivity that supports local and new businesses to thrive and expand

Delivery Plan Action	Status	Responsible Officer	Updates
Deliver the Local Full Fibre project as part of the Aberdeen City Region Deal to deliver a gigabit speed service accessible by both the private and public sectors.		Belinda Miller	Full Fibre Network build will be complete by December 2021 and available to the private sector to buy from appointed Contractor. The planned CRD project will serve a minimum of 212 sites of Aberdeenshire Council, NHS Grampian and potentially Aberdeen City Council with a new dark fibre or equivalent network covering the key development areas of Westhill, Inverurie, Portlethen, Kintore, Blackburn and Stonehaven. Over 2,500 businesses and 9,500 homes lie within 50m of this proposed network.

Improved connections within and between communities, increasing accessibility of the sustainable transport network and maximising its effectiveness and safety

Delivery Plan Action	Status	Responsible Officer	Updates
Update and Delivery of the Local Transport Strategy		Ewan Wallace	The following summarises progress made during 2018/19. (i) Budget Provision for 2019/2020

<p>specifically actions relating to Travel effectively</p>			<p>The 2019/20 revenue and capital budget allocations for actions in the Local Transport Strategy as approved by the Council in February were as follows: -</p> <p>Revenue Transportation (gross) £11.458m Capital Allocation (Roads and Transportation, exc. Nestrans) £43.063m</p> <p>Funding support from external agencies and bodies to aid the delivery of our LTS such as from Sustrans, Paths for All, ChargePlace Scotland and Nestrans for 2019/20 will be as follows: -</p> <p>Sustrans and Paths for All 2019/20 still TBC ChargePlace Scotland 2019/20 Allocation - £350,000 Nestrans 2019/20 Allocation - £1.325m</p> <p>(ii) Alignment of LTS with RTS and NTS.</p> <p>During the year Officers fully contributed to both RTS refresh and NTS refresh working groups, and through direct and active liaison with Transport Scotland. This will feed through to aligned with the LTS.</p> <p>(iii) Projects identified through CRD and included in RTS</p> <p>CRD Strategic Transport Appraisal being undertaken in parallel with RTS, and in concert with Transport Scotland's Strategic Transport Projects Review. Full and active liaison between parties being achieved.</p> <p>(iv) Consideration of future funding models to support and develop transport</p> <p>Forms part of consideration of RTS and NTS.</p> <p>(v) Improvements to the local rail network</p> <p>A2I project now being constructed, timetable improvements due from Dec 2019.</p> <p>(vi) New station at Kintore</p> <p>The Council's Compulsory Purchase Order powers were required to secure the land necessary for the construction of the rail station, and that the process of land transfer</p>
--	--	--	--

		<p>to the Council was successfully completed in Autumn 2018. Planning permission for the scheme was also successfully secured during Summer 2018. The station is now under construction, due to be open May 2020.</p> <p>(vii) Reduction in number of people killed or seriously injured on our road network</p> <p>The downward trend in casualties is continuing. The actions the Council is taking in collaboration with its partners to improve Road Safety is set out in the Road Safety Plan 2018 - 2020.</p> <p>(viii) Delivery of the AWPR</p> <p>AWPR Balmedie Tippetty now complete providing significantly improved connectivity around Aberdeen and wider region, benefitting towns such as Ellon and Stonehaven.</p> <p>Post AWPR Data collection due to be undertaken Autumn 2019, feeding into revised regional transport/land use model.</p> <p>(ix) Increase in ULEV vehicle use demonstrated by increase in use of charge points</p> <p>The use of the charge points increases year on year.</p> <p>In 2013 only 88 number charge point sessions were recorded but by 2017 this had increases to 12,804 charge point sessions. Data for 2018 is still being assessed.</p> <p>(x) Delivery of new or extended shared use walking and cycling paths</p> <p>We have seen completion of path between Inverurie and Kintore, completion of off-road path at Deveron Road Huntly to Gordon Schools and completion of off-road path between Formartine and Buchan Way into Ellon Town Centre (Riverside path)</p> <p>Data is being gathered on the number of cyclists and pedestrians who use these paths through a network of fixed and temporary counters. However, the data is not yet available for publishing.</p>
--	--	--

Delivery Plan Action	Status	Responsible Officer	Updates
<p>Deliver and effective and efficient Roads Service (including Winter Maintenance) in accordance with the Roads Asset Management strategy.</p>	<p style="text-align: center;"></p>	<p>Ewan Wallace</p>	<p>Aberdeenshire's infrastructure includes some 3,425 miles of carriageways, 1035 miles of footways, 1295 bridges and 44,600 streetlights.</p> <p>The Revenue Budget 2018 – 23 was approved by Council on 8 February 2018. For financial year 2018-19 it included a figure of £15,357,000 to Road Maintenance, and £4,396,000 to Winter Maintenance and Other Emergencies. The Road Maintenance figure included savings from capitalising £1,000,000 of planned drainage works.</p> <p>The Capital Plan 2018 – 33 was also approved on 8 February 2018. For financial year 2018-19 it included an allowance of £8,750,000 for Roads Resurfacing and Reconstruction, £1,400,000 for Street Lighting Works, £2,635,000 for Bridges & Structures and £260,000 for Quarries.</p> <p>The available funding as detailed above was been distributed to various Roads Maintenance activities, and where applicable distributed by Council area. The Roads Asset Management Plan approved by Infrastructure Services Committee on 4 October 2012 details the principles used to allocate available resources to maintenance activities to maximise the benefit of expenditure and prolong the life of the road asset.</p> <p>To ensure maximum benefit is derived from the resources available each Year each Area Committee is asked to approve a programme of maintenance works for their area. In March/April 2018 the Area Committees approved the following reports: -</p> <p>Roads Maintenance Programme 2018-2019; Bridgework Programme;</p> <p>Each report to Committee sets out the proposed annual works programme for the area and a reserved list of schemes. Schemes are drawn from this list should any additional funding become available during the year, if there is a shortfall in expenditure, if any scheme is delayed because of unforeseen circumstances, or if the Roads Asset Management Plan reprioritises schemes to maximise cost benefits. Occasionally some schemes within the Main List may move to the Reserve List if final funding levels change.</p>

		<p>During the year the teams within Roads successfully delivered the agreed programmes of work. This helped the service to maintain the roads at a "steady state."</p> <p>During the year the teams within Roads successfully delivered the agreed programmes of work. This helped the service to maintain the roads at a "steady state."</p> <p>Provisional condition survey data shows the following for 2018/19</p> <ul style="list-style-type: none"> • Percentage of A Class Roads that should be considered for maintenance = 27% (last year 26.6%) • Percentage of B Class Roads that should be considered for maintenance = 24.5% (last year 24%) • Percentage of C Class Roads that should be considered for maintenance = 22.8 % (last year 22%) • Percentage of Unclassified Roads that should be considered for maintenance = 30.7% (last year 29.4%) • The total percentage of roads that should be considered for maintenance = 27.1% (last year 26.2%). <p>There has been a slight deterioration in the state of the roads this year, but condition is still well within the target of 32%.</p> <p>With regards Winter Maintenance Infrastructure Services Committee received a report on 10 May 2018 dealing with the Roads Service's mid-season review of its winter service. Approval was given to progress a number of short- and medium-term initiatives. Progress with these initiatives was reported to Committee on 4th October. The report stated that good progress had been made with these initiatives. A number of improvements had been put in place, while some were in progress and would be in place for the forthcoming winter season. The medium-term improvements were currently on track to be in place for winter 2019-20.</p>
--	--	--

Delivery Plan Action	Status	Responsible Officer	Updates
Development of a strategic transport appraisal as part of the City Region Deal - to		Ewan Wallace	One of the projects to be funded as part of the City Region Deal is a Strategic Transport Appraisal that will take a 20-year strategic view of the transport implications of the investment unlocked by the Aberdeen City Region Deal across all modes,

<p>take a long-term strategic view of the transport implications of the investment unlocked by this Deal across modes of transport including road and rail.</p>			<p>including road and rail. In September 2017 it was agreed that a Pre-Appraisal was to be undertaken in accordance with Scottish Transport Appraisal Guidance (STAG), as the first stage of the Strategic Transport Appraisal component of the Deal. Specific aims of the pre-appraisal were to: -</p> <p>a) Identify cross modal problems and opportunities within the Aberdeen City Region strategic transport provision (includes a workshop with elected Members from across the region to inform the process); b) Identify key appraisal themes around which further work should be structured; and c) Develop Transport Planning Objectives for the Aberdeen City Region to support future appraisal work and inform the development of the Regional Transport Strategy.</p> <p>Pre-appraisal process has been completed including problems, opportunities and objectives. Option generation and sifting complete. Post AWPR ASAM update commissioned.</p> <p>Initial Appraisal due end of 2019. Detailed appraisal of key schemes due 2020-21. Business cases / implementation thereafter.</p>
---	--	--	--

Delivery Plan Action	Status	Responsible Officer	Updates
<p>Deliver the short/medium term actions within A947 Route Implementation Strategy</p>		<p>Ewan Wallace</p>	<p>Member Officer Working Group Established and meeting quarterly. An update on progress was provided to the MOWG in June. This report shows progress achieved as of June 2019 against actions in the plan. There are three types of actions detailed, those to be completed in the short term (0 - 2 years), those to be completed in the medium term (2 - 5 years) and those to be completed in the long term (5+ years).</p> <p>Of 20 actions detailed in the report, 5 are completed (Green), 12 are on-going (amber) and 3 are still to start (red).</p>

Delivery Plan Action	Status	Responsible Officer	Updates
<p>Support the Council's contribution to the Aberdeen Western Peripheral Route.</p>		<p>Ewan Wallace</p>	<p>Completed and open.</p> <p>The focus now is carry-out ongoing monitoring of the impacts of the AWPR on the local road network, with any issues being fed into post-AWPR strategic studies. (e.g. RTS, CRD)</p>

Delivery Plan Action	Status	Responsible Officer	Updates
<p>Deliver and implement the Passenger Transport Review</p>	<p style="text-align: center;"></p>	<p>Ewan Wallace</p>	<p>At the MOWG meeting of the 14th May 2018 it was agreed that officers should identify service amendments which would contain spend in line with the reduced revenue allocation and that service/journey withdrawals should be identified by means of the Council's Performance Management Framework (PMF) model for supported bus service. In doing so the Group acknowledged the limitations of the PMF model and requested that officers take consideration of these aspects, when undertaking the review.</p> <p>In agreeing to that service/journey withdrawals be identified primarily by means of the PMF model, for implementation on 1 April 2019, the MOWG also agreed at its third and fourth meeting in the autumn of 2018, that a further comprehensive review of the network be made with the aim of addressing patronage decline across the bus network and implementation of a more sustainable network in the medium to long term.</p> <p>By December 2018 a review of bus services had been carried out to assess performance of contracted journeys and to identify underperforming journeys which were proposed for with drawl. This was taken forward to the Member/Officer working group in January for consideration. Following agreement, the proposals were implemented in April 2019, generating £560,000/annum savings.</p> <p>At its meeting on 29 November 2018 this Committee agreed to extend the membership of the MOWG to include representation from Education and Children's Services Committee and the Integrated Joint Board. The MOWG has now been expanded to include ECS and IJB political representation. Work is on-going to identify community travel needs/priorities.</p> <p>By December 2018 a review of bus services had been carried out to assess performance of contracted journeys and to identify under-performing journeys which were proposed for with drawl. This was taken forward to the Member/Officer working group in January for consideration. This allowed supported routs to match the 2019/2020 budget allocation.</p>

Access to fast and robust digital connectivity for all our communities no matter how rural they are

Delivery Plan Action	Status	Responsible Officer	Updates
Implementation of new Customer Service Platform and Contact Centre technology. Support introduction of further channels, such as web chat, for customers, and improve customer contact channels in liaison with the customer.		Kate Bond	<p>Customer Service Review commenced in March 2019 and will run until August 2020 to provide a modern, efficient frontline service delivery for all contact channels, incorporating digital improvements for the benefit of our customers. New Customer Service Platform and Contact Centre technology has now been implemented within Customer Services, and processes will continue to be improved over the next six months to ensure the new technology is delivering benefits to our customers. The review will continue to explore technology options to assist in reducing call waiting times.</p> <p>This has now been superseded by the Customer Service Review, with this action now being part of the overall review to take place between March 2019 & August 2020</p>

Delivery Plan Action	Status	Responsible Officer	Updates
Further deployment of public access Wi-Fi within Council operated buildings		Nicola Graham	<p>myAberdeenshire WiFi is available at 298 council sites. This includes all buildings with significant public footfall other than those which are due to close or whose future use is under review.</p> <p>534,000 sign-ins in year to 30/6/19 (up 39%)</p> <p>385,000 sign-ins in year to 30/6/18 (up 435%)</p> <p>72,000 sign-ins in year to 30/6/17</p>

Priority 11 - Protect our special environment, including tackling climate change by reducing greenhouse gas emissions

Effective management, protection and promotion of the natural environment for the benefit of all

Delivery Plan Action	Status	Responsible Officer	Updates
Review Natural Environment Strategy and produce Action Plan.		Robert Gray	<p>Natural Heritage Strategy has been reviewed and draft Action Plan prepared. Pollinator Action Plan has been incorporated into this Strategy/Action Plan. Reports to Area Committees for comment August/September 2019 with report to ISC in October 2019.</p> <p>Biodiversity Duty reporting to SG every 3 years. Last reported early 2018. An Annual Bulletin report to Sustainability Committee and ISC will also now be undertaken.</p>

Delivery Plan Action	Status	Responsible Officer	Updates
Implement NESBRec Strategy and associated Action Plan.		Robert Gray	<p>NESBReC allows the Council to satisfy the relevant requirements of the Nature Conservation (Scotland) Act 2004, the Scottish Biodiversity Strategy 2004 and associated 2020 Challenge for Scotland's Biodiversity and National Planning Framework 3. NESBReC maintains a quality assured database of biodiversity information and disseminates this information to allow ecological assessment for Aberdeenshire Council and other organisations on relevant planning applications, forestry proposals, planning policy and Strategic Environmental Assessments. NESBReC also acts as a hub for biological data exchange and provides support and guidance for biological recorders among the general public.</p> <p>NESBReC is supported through an annual grant from Scottish Natural Heritage, Scottish Forestry, Cairngorms National Park Authority and RSPB Scotland, as well as having a Service Level Agreement with Aberdeen City Council. Other funding is</p>

			<p>provided through project work and payment for biological data searches by private organisations.</p> <p>An annual Bulletin report on the performance and delivery of the NESBReC strategy is reported to ISC in June each year.</p>
--	--	--	--

Delivery Plan Action	Status	Responsible Officer	Updates
Implement Ranger Service Strategy and associated Action Plan.		Robert Gray	<p>Aberdeenshire Council Ranger Service raises awareness and understanding of Aberdeenshire's natural and cultural heritage and promotes responsible access to the countryside. This is in alignment with other Ranger Services and follows National Ranger Service Aims identified by Scottish Natural Heritage. Aberdeenshire Council Ranger Service Strategy 2017-2020 identifies aims and objectives to deliver Scottish Government and Aberdeenshire Council policies, plans and strategies.</p> <p>The Service delivers first-hand provision of information, advice, guidance, activities and interpretation on Aberdeenshire's natural and cultural environment for residents and visitors of all ages and social groups. The Service contributes to the management, enhancement and monitoring of environmental assets to promote and encourage engagement with Aberdeenshire's outdoors in a responsible and sustainable way. The Service also contributes to a range of Council, partner and community initiatives which support wider corporate and national objectives.</p> <p>An annual Bulletin report on the performance and delivery of the Ranger strategy is reported to ISC in June each year.</p>

Delivery Plan Action	Status	Responsible Officer	Updates
Review, and implement Pollinator Action Plan.		Robert Gray	Pollinator Action Plan has been incorporated into the Natural Heritage Strategy.

The best protection, management and promotion of the historic environment for the benefit of all

Delivery Plan Action	Status	Responsible Officer	Updates
<p>Implement Built Heritage Strategy, Archaeology Strategy and Historic Asset Management Programme with associated Action Plans.</p>	<p style="text-align: center;"></p>	<p>Robert Gray</p>	<p>The Built Heritage Strategy 2018 - 2021 and associated Action Plan was reported to and approved by the Infrastructure Services Committee on the 4th October 2018. The Strategy outlines the work of the Planning & Building Standards Environment Team in relation to built heritage in Aberdeenshire for the period 2018 to 2021. The Strategy focusses on the efficient and effective management of the Environment Team's work on built heritage. It outlines aims and objectives with a focus on conservation and management, enhancement, promotion and continuous improvement. Additionally, it sets out how the Strategy links with wider Council and Scottish Government priorities. Overall it will aim to ensure that efficiency and best value are delivered from available Council resources.</p> <p>The key built heritage priorities set out in the strategy are: -</p> <ul style="list-style-type: none"> • Conservation and Management - Ensure those areas of Aberdeenshire which are identified as being of special architectural or historic interest are conserved and enhanced. • Enhancement - Enhance our strategic regeneration areas through built heritage enhancement and regeneration schemes. • Promotion - Ensure that more people can access information about Aberdeenshire's Built Heritage and are more aware of its importance to a sense of place, cultural identity, social well-being, economic growth and lifelong learning. • Continuous Improvement - Develop and monitor the Built Heritage Strategy and Action Plan to ensure teamwork meets the needs and expectations of customers. <p>Delivery of the HAMP continued throughout the year.</p> <p>To date, HAMP has an allocated budget of £200,000 per year. There are over 500 non-operational historic assets in Council ownership on the HAMP list. All assets were first surveyed between 2014 and 2016 with their repair needs prioritised on health and safety criteria. HAMP is continuing to work through the prioritised list.</p> <p>The 2018/19 financial year will see the following main projects delivered, as well as a number of smaller repair projects:</p> <ul style="list-style-type: none"> • Repairs to the George Meldrum Enclosure, Marnoch

		<ul style="list-style-type: none"> • Repairs to Kennethmont Old Churchyard • Emergency repairs to Strichen Parish Church • Emergency repairs to the Vinery, Banff • Ivy removal and stone repairs at Inverbervie Old Church • Repairs to gable and bellcote at St Carol's Church, Ruthven • Survey work at Old Inverbervie Bridge • Financial contribution to the Tullich Church Project for repairs to the Old Church <p>There are also a number of other projects that continue to be worked on, and whilst allocated for the 2018/19 work programme, will continue into the next financial year. Full details of these projects are given in the Historic Asset Management Project Annual Update report which went to Area Committees in February/March 2019.</p> <p>The Archaeology Service has the role of protecting, managing and promoting the historic environment of not only Aberdeenshire but also, via Service Level Agreements, Angus and Moray Council areas, and via a Shared Service Agreement, Aberdeen City Council. The work of the Archaeology Service is driven by Aberdeenshire Council's Archaeology Strategy 2017-20 which provides a structured approach to service delivery over the three-year period. Central to the work is that the benefits gained from Aberdeenshire's unique historic environment should be available to those who live, work in and visit Aberdeenshire. An annual Bulletin report on the performance and delivery of the Archaeology strategy is reported to ISC in June each year.</p>
--	--	--

Delivery Plan Action	Status	Responsible Officer	Updates
Implementation of the LDP through planning application process to deliver sustainable development which does not damage the special natural heritage and landscape and the historic environment.		Robert Gray	<p>Once in every five years the Council is required to publish a new plan for the area, the last one was published in 2016. The new LDP will be delivered in 2021. In preparation for the new plan the Main Issues Report was published on the 14th January 2019 and was subject to public consultation up to 8th April 2019. A total of 1083 representations were received raising over 8,000 issues. One of the consultees was SNH and they raised issues concerning the protection and enhancement of the natural heritage and landscape.</p> <p>Planning Officers are reviewing each issue to identify common themes within them. A series of actions will be developed to resolve these issues. These will feed into the</p>

			<p>proposed Aberdeenshire Local Development Plan which is likely to be published in late 2019. The LDP Steering group is in place to find solutions and agreement on outstanding policy issues.</p> <p>All representations and comments resulting from the public consultation exercise have now been reviewed and collated as 'Issues and Actions' which will be presented to all Area Committees between August and September 2019. Thereafter the Infrastructure Services Committee will consider any conflicts within the Area comments before the Proposed Aberdeenshire Local Development Plan is presented to Full Council in November where if agreed the Plan will become the settled view of the Council.</p>
--	--	--	---

Delivery Plan Action	Status	Responsible Officer	Updates
Prepare, adopt and maintain an up to date Local Development Plan which includes policies to protect and enhance the natural heritage and landscape and the historic environment of Aberdeenshire		Robert Gray	<p>The LDP 2021 is currently going through various stages towards eventual approval in 2021. Issues and Actions from the Main Issues Report is currently being prepared to report to Members in their area committees, with a view to reporting the Proposed Draft Plan to Full Council in November 2019.</p> <p>Development of the LDP requires effective engagement with appropriate bodies/communities and officers on LDP policy reviews. It also requires effective liaison and engagement between Policy and Environment teams on site bids, policy reviews and Main Issues and Actions.</p>

Delivery Plan Action	Status	Responsible Officer	Updates
Implement the Open Space Strategy including policies to increase in biodiversity across Aberdeenshire Council owned public open space		Philip McKay	<p>Significant progress is being made with increasing biodiversity. For example: - 16,500 sq.m tree planting and 2,708 sq.m. wildflower planting = 19,208 sq.m. total since 2017.</p> <p>6,013,444 sq.m of grass (total conservation amenity, general amenity and low amenity). Therefore 0.319% of open space moved to wildflower/trees.</p>

Delivery Plan Action	Status	Responsible Officer	Updates
<p>Delivery of the North East Local Flood Risk Management Plan 2016 – 2022</p>	<p style="text-align: center;"></p>	<p>Philip McKay</p>	<p>On 12 May 2016 Infrastructure Services Committee agreed the Local Flood Risk Management Plan for the North East Local Plan District 1. The Local Flood Risk Management Plan presents a summary of the objectives and actions contained within SEPA's Flood Risk Management Strategy. The Plan also contains an element of how the measures will be implemented, as well as timescales for delivery, funding arrangements and details of partnership working to deliver these measures. On the 24th January 2019 the Committee received an interim report on progress with the plan. Aberdeenshire Council is the lead authority for the North East District and is responsible for publishing the Interim Report for this district. The report stated that there are several significant projects within the Plan including the now completed Huntly Flood Protection Scheme and the Stonehaven Flood Protection Scheme. The five flood protection studies for Ballater, Inverurie, Ellon, Inch and Stonehaven (coastal) are all progressing. If considered feasible, the outputs from these studies (such as preferred Flood Protection Schemes) will then be considered in the national prioritisation process for Scottish Government funding, for construction as an action in the 2022 – 2028 Local Flood Risk Management Plan. Achievable actions identified in the Surface Water Management Plans for Aboyne, Peterhead, Fraserburgh, Portlethen, Huntly, Stonehaven, Inverurie and Westhill will also be taken forward for consideration in Cycle 2. In the report the assessment of progress with actions is shown using the traffic light system.</p> <p>The actions that apply to PVAs across the Local Plan District are marked as Red, Amber or Green and where:</p> <ul style="list-style-type: none"> - Green – action has been delivered is on programme and within budget - Amber – action is behind programme and/or over budget, but the key dates are still anticipated to be met - Red – action is behind programme and/or over budget, with key dates unlikely to be met and/or the outputs unlikely to achieve what was anticipated by the LFRMP <p>For actions that Aberdeenshire Council are lead authority in the North East Local Plan District, all were Green, with the following exceptions:</p> <ul style="list-style-type: none"> - Amber: Stonehaven Flood Protection Scheme - Amber: Surface water plans/studies for: <ul style="list-style-type: none"> o Fraserburgh and Rosehearty o Peterhead o Huntly

			<ul style="list-style-type: none"> o Inverurie and Kintore o Westhill o Aboyne o Stonehaven
--	--	--	---

Delivery Plan Action	Status	Responsible Officer	Updates
Delivery of the Tay Estuary and Montrose Basin Local Plan 2016-2022		Philip McKay	<p>Interim Report on actions progress went to ISC on 24th January 2019 and was approved.</p> <p>The assessment of progress with actions set out in the Local Flood Risk Management Plan is shown using the traffic light system.</p> <p>The actions that apply to PVAs across the Local Plan District are marked as Red, Amber or Green and where:</p> <ul style="list-style-type: none"> - Green – action has been delivered is on programme and within budget - Amber – action is behind programme and/or over budget, but the key dates are still anticipated to be met - Red – action is behind programme and/or over budget, with key dates unlikely to be met and/or the outputs unlikely to achieve what was anticipated by the LFRMP <p>For actions that Aberdeenshire Council are lead authority in the Tay Estuary and Montrose Basin Local Plan District, all were Green.</p>

Delivery Plan Action	Status	Responsible Officer	Updates
Delivery of annual Flood Risk and Coast Protection Programme of Measures		Philip McKay	To ensure maximum benefit is derived from the resources available each year each Area Committee is asked to approve a report covering Flood Risk and Coast Protection Programme of Measures for their area. 17 projects (outwith the Local Flood Risk Management Plans) were identified for the 2018/19 works programme. 13 of these were delivered successfully. The 4 that were not delivered were identified as in-year revenue budget savings.

Delivery Plan Action	Status	Responsible Officer	Updates
Delivery of Stonehaven Flood Protection Scheme		Philip McKay	<p>Mclaughlin and Harvey Ltd was appointed as the principal contractor to carry out the works. The scheme is designed to protect homes and business premises which have previously been badly affected by flooding events around the River Carron. The works were planned to start on the 7th January 2019 with completion expected to be on 7th December 2020. There will be alteration to five bridges along the River Carron: removing, replacing and raising the Red Bridge and Green Bridge; removing, refurbishing and reinstating the White Bridge in a raised position; replacing the Bridgefield Bridge parapet with a reinforced glass type material; and raising and widening the Beach Bridge. There will also be a pedestrian walkway constructed from the Bridgefield Bridge to the beach. Regular updates on progress are provided to the Stonehaven Community via the Council's website.</p>

Sustainable waste management systems that promotes zero waste and reduces our climate change emissions

Delivery Plan Action	Status	Responsible Officer	Updates
Set an annual Carbon Budget		Belinda Miller	<p>On 08 February 2018 Aberdeenshire Council approved the Carbon Budget 2018/19. The budget concept allocated an allowance of 69,587 tonnes Carbon Dioxide Equivalent (tCO2e) emissions for 2018/19 which reflects a 4000 tCO2e reduction from the 73,587 tCO2e total of 2016/17. Directors have been required to keep within this allowance over the financial year allowing the Council to better manage how it works towards meeting its emission reduction targets.</p> <p>Carbon Budget targets for CO2 reductions in Council Operations are met annually. Over the past 4 years we have seen an annual decrease in the Council's emissions and the Carbon Budget process continues to support progress towards the council's reduction target of 44% by 2025.</p> <p>Actual Emissions (tCO2e) are recorded and reported yearly towards a 44% reduction by 2025 64,493 tCO2e has still to be achieved, from the baseline year of 2010/11 of 86,155 tCO2e (a 20% reduction so far) See: -</p> <p>Report to Full Council 14 February 2019 - http://committeesinternal.aberdeenshire.gov.uk/ Report to Sustainability Committee 22 May 2019 - http://committeesinternal.aberdeenshire.gov.uk/F</p> <p>Progress to date has demonstrated a 20% reduction in emissions since our 2010/11 baseline. On 30 November 2019 the Council will report its annual emissions to the Scottish Government for 2018/19. We expect further emission reductions to be reported. Quarterly updates are provided to the Sustainability Committee. Link to webpage with progress and current and past carbon budgets can be found here: https://www.aberdeenshire.gov.uk/environment/environmental-policy/</p>

Delivery Plan Action	Status	Responsible Officer	Updates
Deliver the Street Lighting Replacement Programme		Ewan Wallace	Street lighting accounts for around 7% of Aberdeenshire Council's total carbon emissions. Aberdeenshire Council's spend on energy bills for street lighting is around

			<p>£2 million annually. With the need to reduce the costs of energy and reduce the Council's carbon footprint, in 2015 an optional appraisal identified the introduction of LED lanterns as one way of reducing energy consumption and energy costs. A five-year bulk replacement programme was developed and approved by Councillors. After running initial pilots, implementation started in full during 2015/16. The aim is to upgrade the Council's entire stock of streetlights. This amounts to 44,000 units in total. The programme concentrates on units with the strongest economic case in the early years but continuing improvements in efficiency and reductions in costs should ensure that the later years of the programme give an equally good rate of return.</p> <p>The investment programme is largely being funded from existing Capital budgets. Hitherto, columns, lanterns and underground cables have generally all been replaced at the same time. Under the new programme, replacement of columns and cables is being deferred to later years where the condition allows and lantern replacements are being brought forward. In this way, Aberdeenshire Council will realise substantial revenue savings from reduced electricity consumption with little or no increase in its Capital borrowing costs.</p> <p>Programme 50% complete at 1st April 2019. Remainder of programme to be split equally between 2019/20 and 2020/21 for conversion of all units to LED by 1st April 2021.</p>
--	--	--	---

Delivery Plan Action	Status	Responsible Officer	Updates
Effective and efficient delivery of Waste Collection and Disposal		Philip McKay	<p>(i) Collection Recycling Rate for 2018 is 43.4% - a slight decrease on the 2017 Rate of 43.7%. In 2016 the rate was 43.5% - so overall, this shows that we have reached a plateau with our recycling rate. It is hoped that the proposed targets from the implementation of the new Waste Strategy will increase the Recycling Rate.</p> <p>(ii) Disposal The target is to increase the recycling rate of Household Waste Recycling Centres to 75% by 2023. In 2018 the average was 56% across all sites although some are achieving nearer 70%.</p>

			A key aim of the Waste Strategy 2019-2023 is to reduce the amount of waste sent to landfill – 2% decrease achieved in 2018 compared to 2017.
--	--	--	--

Delivery Plan Action	Status	Responsible Officer	Updates
Effective and efficient delivery of Street Cleansing		Philip McKay	LEAMS score for 18/19 was 94.3% New scoring system will be introduced following trials

Delivery Plan Action	Status	Responsible Officer	Updates
Support Energy from Waste project		Philip McKay	IAA3 agreed by all 3 Councils in March 2019

Delivery Plan Action	Status	Responsible Officer	Updates
Review of Integrated Waste Management Strategy		Philip McKay	Waste Strategy approved in January 2019, amended version approved by ISC in May 2019

Enhanced transport connectivity and reduced congestion for businesses, communities and visitors. Reduction in the numbers of collisions on the road networks in Aberdeenshire

Delivery Plan Action	Status	Responsible Officer	Updates
Delivery of the Local Transport Strategy specifically actions relating to Travel less		Ewan Wallace	Officers contributing to regional, national transport strategies, and this will feed into reviewed LTS. Best practice applied through involvement in European research projects.

Decarbonised Council fleet

Delivery Plan Action	Status	Responsible Officer	Updates
Decarbonise the Councils Fleet of Vehicles		Ewan Wallace	<p>Diesel/Electric hybrid refuse trucks have been procured for Waste services. We are continuing to introduce other electric vehicles – ride on and walk behind mowers for Landscape Services</p> <p>A trial of range extended Electric vehicles began end of March 2018 for 3 months. Part funded through Civitas Portis. From this trial a number of electric vehicles were obtained for use by car park operatives and for use as pool cars.</p>

