



## **REPORT TO ABERDEENSHIRE INTEGRATION JOINT BOARD 20 DECEMBER 2017**

### **ABERDEENSHIRE HSCP LOCALITY PLANNING UPDATE**

#### **1 Recommendation**

**It is recommended that the IJB:-**

- 1.1 Acknowledge the progress for locality planning in Aberdeenshire HSCP**
- 1.2 Agree the proposed linkage with priorities, performance and wider community planning structures**

#### **2 Risk**

- 2.1 IJB risk 7 (Effective Leadership of IJB). To ensure appropriate information is presented to IJB to allow it to deliver this function.
- 2.2 The Public Bodies (Joint Working) (Scotland) Act 2014 requires Health and Social Care Partnerships to define their localities (smaller areas within the borders of the Integration Authority) and how they will lead service planning at this locality level.

#### **3 Background**

- 3.1 Aberdeenshire Health and Social Care Partnership (AHSCP) identified 6 localities within its Scheme of Establishment aligned with the council's administrative areas.
- 3.2 The purpose of this report is to update the IJB on progress of locality planning arrangements. Further details of the Scottish Government proposals regarding locality planning are documented in the paper presented to the IJB in August 2017.

##### **Progress on Locality Plans**

- 3.3 As agreed previously by the IJB, all six localities have identified local priorities through various means (as described in 3.4-3.6) and are all now at the stage of developing a first draft locality plan. Although each area has approached this differently they have all consulted with the local community in order to identify the priorities for each area. Much of the consultation has taken place using existing networks which include a wide variety of stakeholders including staff both within and out with the partnership, third sector and community based organisations, various user forums and members of the public. The



feedback gathered through the consultation has influenced the priorities for each of the locality plans. These priorities will identify specific areas of work to be taken forward in the locality in line with the strategic plan for the partnership and the National Health and Wellbeing outcomes.

- 3.4 Within Central Aberdeenshire, there have been regular meetings since September 2017, which involves a wide range of stakeholders relevant to Garioch and Formartine. Priorities have been identified based on previous, recent community engagement. These priorities have subsequently been shared with staff and the community for feedback and ultimately agreed by the Locality Planning Group. The group are now collating information to be included in the plan and it is anticipated that a draft plan for both Garioch and Formartine will be completed by mid-December 2017.
- 3.5 Within North Aberdeenshire, an engagement process has been undertaken with both the community and professionals in order to identify local priorities. This has included; a professional's only one day event, a widely distributed public survey, and the circulation of 'draft priorities' for comment to staff who deliver health and social care in the partnership, and within the third sector. There has been regular communication with the local Community Planning Groups and Area Committees which has helped to identify local issues for each area. From the information gathered 4 priorities have been identified in each area, and further work is being carried out to produce actions linked to each priority. It is anticipated that the draft locality plan for Buchan and Banff & Buchan will be completed by January 2018.
- 3.6 In South Aberdeenshire there have been 4 locality planning meetings held to date which involved a wide range of stakeholders. Kincardine & Mearns have identified 3 high level priorities and Marr have identified 2. The initial priorities were identified by the members of the locality group and each member of the group shared these with their wider networks - these networks have included staff teams, third sector organisations and various user forums, there is also a service user representative included within the membership of the South Locality Planning Group. The priorities have been developed using the feedback gathered by the group members. The next stage will be to break these down into specific measurable objectives for each priority. It is anticipated that the draft plans for each location will be completed by mid-December 2017.
- 3.7 All draft plans will be shared with stakeholders for comment, including IJB, Community Committee and Area Committees in January/February 2018. The final plans submitted to IJB in March 2018.

### **Measuring Performance**

- 3.8 It is core to the model of locality planning that performance is also measured and reported back to those within that locality. The recent "Targets and Indicators in Health and Social Care in Scotland – A review" (Professor Sir Harry Burns, 2017), describes many of the challenges in measuring performance in Health and Social Care services. The report suggests that

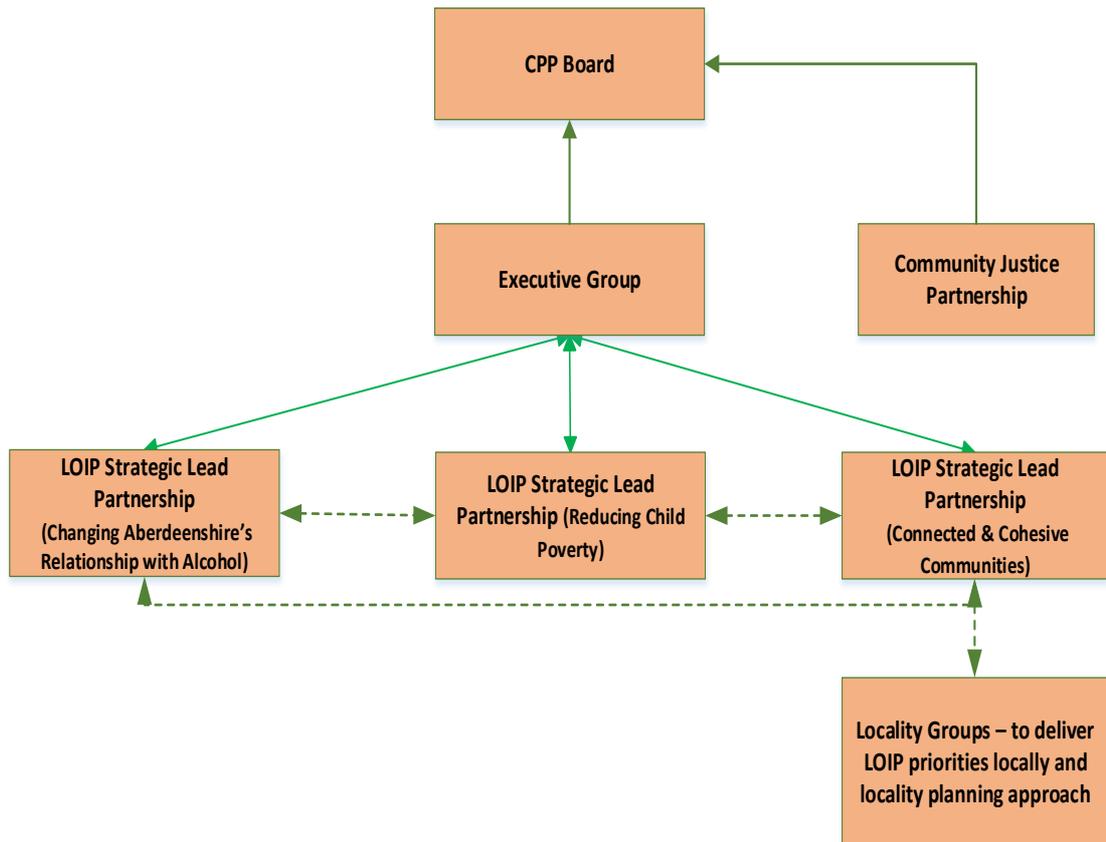


we should ensure all targets and indicators to measure performance should aim to improve that performance. Central to the recommendations contained within the report, is the concept that methods for improving delivery of services should be designed and implemented jointly by those who deliver services, those accountable for service delivery and those citizens who make use of those services.

- 3.9 Although each area may have developed specific outcomes based on the needs of that area, the linkage with the strategic plan and the national health and wellbeing outcomes will ensure that performance is comparable between areas and variation can be explored.
- 3.10 Each of the locality plans will be accompanied by a Locality Action Plan. This is a live working document which highlights the priorities for each area and details how performance will be measured. The Action Plan will detail the work which is happening in each area to contribute towards achievement of the objectives in the locality plans and identify who is responsible for each action. These action plans will be regularly discussed and updated at the appropriate forum in each area to ensure progress towards meeting the identified objectives of each plan.

### **Community Planning Structure**

- 3.11 The Community Empowerment (Scotland) Act 2015 (the Act) makes a number of significant changes to Community Planning legislation. It highlights the key purpose of Community Planning as improving outcomes and tackling inequalities of outcome in those communities experiencing the poorest outcomes. The Act expands the number of public sector bodies that are subject to statutory community planning duties. Integration Joint Boards are now subject to this duty.
- 3.12 Statutory Community Planning partners must contribute such funds, staff and other resources as the CPP considers appropriate to secure participation of community bodies in Community Planning. In line with this change in legislation, there has been a review and restructuring of the Aberdeenshire Community Planning Partnership (CPP). While maintaining structures that promote positive changes for the communities of Aberdeenshire, there is an increased specific focus on reducing socio-economic inequality, primarily through the priorities identified in Aberdeenshire's Local Outcomes Improvement Plan (LOIP) 2017-2027. Achievement of the priorities is enabled through Strategic Lead Partnership Groups (SLPs) supported by locality based partnership arrangements.

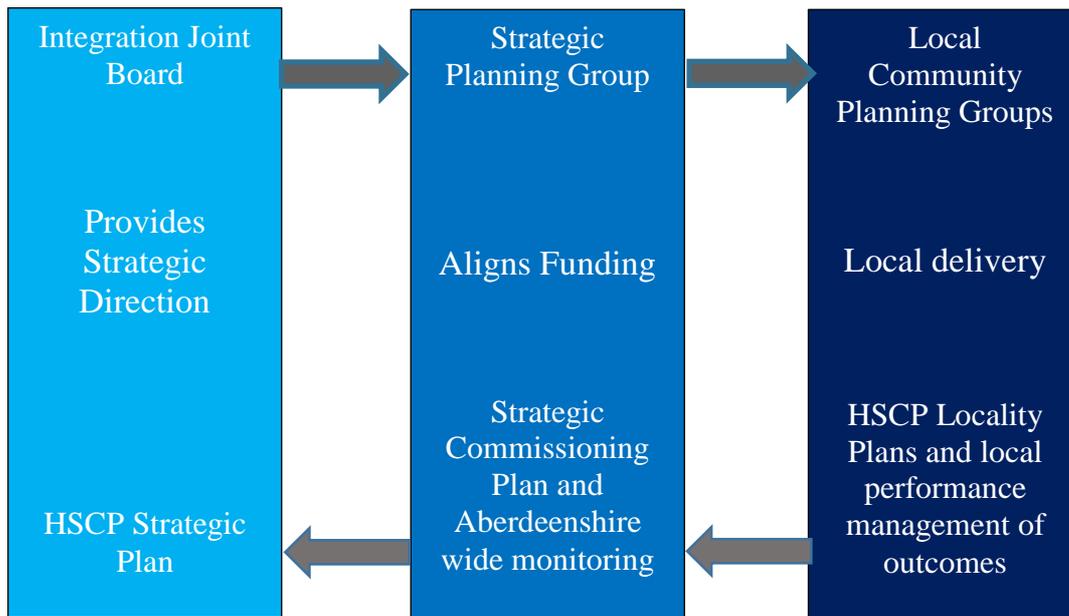


3.13 This new structure of the governance arrangements for the CPP and community planning in Aberdeenshire was agreed by the CPP Board at its meeting on 20 Sept 2017.

3.14 Work continues to ensure that the established partnership working in all areas of Aberdeenshire continues to develop. The HSCP locality planning groups have engaged with all community planning partners, especially those community planning officers within Aberdeenshire Area Management structure.

### The Golden Thread

3.15 The development of the locality plans will allow local engagement with the strategic plan and the national health and wellbeing outcomes. The locality plans give rise to the development of the local actions, in response to local needs and in line with the overarching strategic plan. The outcome of these local actions will then begin to inform and shape our future plans for Aberdeenshire. We will continue to develop our performance indicators to more accurately reflect that local performance which can be monitored both at that local level and across Aberdeenshire.



3.16 The Chief Officer, along with the Chief Finance Officer and the Legal Monitoring Officer within Business Services of the Council have been consulted in the preparation of this report and their comments have been incorporated within the report.

#### 4 Equalities, Staffing and Financial Implications

4.1 An Equality Impact Assessment is not required as there will be no differential impact, as a result of the report, on people with protected characteristics.

4.2 There are no specific staffing or financial implications arising from this report.

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